

NHS Abbreviations

Shaping healthcare finance



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Foreword

Over the years, the NHS has developed a vast range of acronyms (clinical and management) that are often bewildering to both practitioners and those who are new to the service. Letsie Tilley and Hampshire Partnership NHS Foundation Trust has kept track of this gradual growth in terminology and we are pleased to reproduce this document as an aid to all those who are trying to discover what a particular acronym means.

A2R	Accounting to Reporting	ACOST	Advisory Committee on Science and Technology
A4C	Agenda for Change	ACP	Antiviral Collection Point
A&C	Administrative & Clerical	ACPO	Association of Chief Police Officers
A&E	Accident & Emergency	ACPC	Area Child Protection Committee
AA	Attendance Allowance	ACRA	Advisory Committee on Resource Allocation
AAACM	All Age All Cause Mortality		
AAC	Advisory Appointments Committee	ACS	Acute Care Support
AAFS	Area Anti-Fraud Specialist	ACTR	Additional Cost of Teaching and Research
AAL	Annual Audit Letter		
ABG	Area-based Grant	ACUS	After Care under Supervision
ABHI	Association of British Health-Care Industries	ADA	Annual Delivery Agreements
		ADAS	Alcohol and Drug Advisory Service
ABI	Acquired Brain Injury	ADC	Association of District Councils
ABM	Activity-Based Management		Automatic Data Capture
ABPI	Association of the British Healthcare Industries	ADD	Attention Deficit Disorder
		ADH	Additional Duty Hours
ABPI	Association of the British Pharmaceutical Industry	ADHD	Attention Deficit Hyperactivity Disorder
ABPsS	Associate British Psychological Society	ADI	Application Desktop Integrator
AC	Audit Commission	ADL	Activities of Daily Living
ACA	Association of Chartered Accountants	ADMS	Assistant Director of Medical Services
ACAC	Area Clinical Audit Committee	ADNS	Assistant Director of Nursing Services
ACAS	Advisory, Conciliation & Arbitration Service	ADP	Accelerated Development Programme
ACARD	Advisory Council for Applied Research and Dev		Automatic Data Processing
ACC	Association of County Councils	ADQ	Average daily quantity
	Accredited clinical coder	ADR	Alternative Dispute Resolution
ACCA	Association of Chartered Certified Accountants	ADS	Adverse Drug Reaction
ACDA	Advisory Committee on Distinction Awards	ADSS	Annual Debt Service
ACCEA	Advisory Committee on Clinical Excellence Awards		Attribution dataset
ACDP	Advisory Committee on Dangerous Pathogens	ADT	Association of Directors of Social Services
ACEI	Angiotensin Converting Enzyme Inhibitors (dementia) drugs	AEP	Admission Discharge Transfer
ACF	Acute Care Forum	AET	Adverse Effect on Patients
ACFS	Accredited Counter Fraud Specialist	AFC	Adverse Effect on Taxpayers
ACG	Advanced Clinical Groups	AFOM	Agenda for Change
ACHCEW	Association of Community Health Councils in England/Wales		Associate of the Faculty of Occupational Medicine
ACIG	Academy of Medical Royal Colleges Information Group	AFPM	Associate of the Faculty of Pharmaceutical Medicine
ACLS	Advanced Coronary Life Support	AGC	Audit and Governance Committee
ACMD	Advisory Council for the Misuse of Drugs	AGS	Annual Governance Statement
ACME	Advisory Committee on Medical Establishment (Scotland)	AHA	Associate of the Institute of Hospital Administrators
ACMS	Assessment and Care Management System	AHCPA	Association of Health Centre and Practice Administrators
ACMT	Advisory Committee on Medical Training	AHHRM	Association of Healthcare Human Resource Management
		AHP	Allied Health Professionals
		AHSC	Academic Health Science Centre
		AI	Annual Interest
		AIAU	Audit, Information and Analysis Unit
		AID	Artificial Insemination by Donor

AIDS	Acquired Immune Deficiency Syndrome	AOT	Assertive Outreach Team
AIE	Analysis of the Impact on Equality	AP	Associate Practitioner
AIF	Area Investment Framework	APAC	Area Professional Advisory Committee
AIM	Advanced Informatics in Medicine Association of Independent Multifunds	APD	Advanced Professional Development
AIMS	Accreditation of Adult Acute Inpatient Mental Health Services Association for Improvement in Maternity Services	APEL	Accreditation for Prior Experimental Learning
A-in-A	Appropriation-in-Aid	APH	Association of Public Health
AIP	Approval in Principle	APHO	Assoc of Public Health Observatories
AIR	Annual Innovation Report	APLS	Advanced Paediatric Life Support
AIS	Advanced Investigations and Sanctions	APMS	Alternative Provider of Medical Services
AKC	Associate of King's College	APC	Admitted Patient Care
AL	Advance Letter	APO	Adult Placement Officer
ALA	Association of Local Authorities	APPG	All Party Parliamentary Group
ALAC	Artificial Limb and Appliance Centre	AQH	Association for Quality in Healthcare
ALB	Arm's Length Body	AQP	Any Qualified Provider
ALERT	Acute Life-Threatening Events – Recognition and Treatment	AQMAR	Assuring the Quality of Medical Appraisal for Revalidation
ALIVE	Actions Linked to Impact on Vascular Events	ARCO	Attributing Revenue Costs
ALOS	Average Length of Stay	ARF	Acute Renal Failure
AM	Area Manager	ARG	Adult Review Group
AMA	Association of Metropolitan Authorities	ARM	Annual Reporting Manual
AMAP	American Medical Association	ARSAC	Administration of Radioactive Substances Advisory Committee
AMAP	Advisory Mileage Allowance Payments	ARSH	Association of Royal Society of Health
AMD	Associate Medical Director	AS	Associate Specialist
AME	Age-related Macular Degeneration	ASA	Ambulance Service Association
AMEE	Annually Managed Expenditure	ASB	Advertising Standards Agency
AMH	Adult Mental Health	ASC	Accounting Standards Board
AMHP	Approved/Associate Mental Health Practitioner	ASC	Ancillary Staffs Council
AMHS	Adult Mental Health Services	ASCC	Autistic Spectrum Conditions
AMPS	Assessment of Motor and Process Skills	ASCC	Additional Supply Capability and Capacity
AMQ	Average monthly quantity	ASCID	Adult social care information development
AMRC	Academy of Medical Royal Colleges Association of Medical Research Charities	ASD	Adult Services Department
AMS	Army Medical Services	ASEC	Autistic Spectrum Disorder
Anti-VEGF	Anti Vascular Endothelial Growth Factor	ASH	Associate Specialist Education Committee
AO	Accountable Officer	ASIST	Action on Smoking & Health
AODP	Association of Operating Department Practitioners	ASIT	Applied Suicide Intervention Skills Training
AOP	Association of Optometrists	ASME	Association of Surgeons in Training
AOSW	Annual Operating Plan	ASMS	Association for the Study of Medical Education
	Assertive Outreach Support Worker	ASSIST	Area Security Management Specialist
		AST	Association for Information Management and Technology Staff
		ASTRO- PUs	Assessment and Support Team
		ASW	Age sex temporary resident originated prescribing units
			Approved Social Worker

ATLS	Advanced Trauma Life Support	BChir	Bachelor of Surgery
ATMD	Association of Trust Medical Directors	BClinSci	Bachelor of Clinical Science
ATTRACT	Ask TRIP to Rapidly Alleviate Confused Thoughts	BCM	Business Continuity Management Twice Daily
AUDGP	Association of University Departments of General Practice	BDA	British Dental Association/Diabetic Association/ British Dietetic Association
AUP	Administrative User Portal	BDentSci	Bachelor of Dental Science
AURIL	Assoc for University Research and Industry Links	BDH	British Drug Houses
AUTM	Association of University Technology Managers	BDS	Bachelor of Dental Surgery
AVC	Additional Voluntary Contribution	BDSc	Bachelor of Dental Science
AVG	Ambulatory Visit Group	BEAM	Biomedical Equipment Assessment and Management
AVMA	Action for the Victims of Medical Accidents	BEST	Behaviour and Education Support Teams
AWMEG	All-Wales Management Efficiency Group	BGM	Board General Manager
AWOL	Absent without leave	BGS	British Geriatric Society
AWP	Allocation Working Paper	BHFNC	British Heart Foundation National Centre for Physical Activity and Health
BA	Bachelor of Arts	BHTA	British Healthcare Trades Association
BAc	Bachelor of Acupuncture	BI	Business Intelligence
BAC	British Association of Chemists	BIBRA	British Industrial Biological Association
BACS	Bankers Automated Clearing System	BIC	Business Innovation Centre
BAEM	British Association for Accident and Emergency Medicine	BILD	British Institute of Learning Disabilities
BAF	Board Assurance Framework	BIR	British Institute of Radiology
BAFO	Best and Final Offers	BIS	(British Library) Business Information Service
BAMM	British Association of Medical Managers		Business Innovation and Skills
BAN	British Association of Neurologists	BIVDA	British In Vitro Diagnostics Association
BAO	British Association of Otolaryngologists	BJGP	British Journal of General Practice
BAOT	British Association of Occupational Therapists	BLC	Building Leadership Capacity
BAP	Best Available Price	BLDSC	British Library Document Supply Centre
BAPEN	British Association for Parenteral and Enteral Nutrition	BLF	British Lung Foundation
BAPhysMed	British Association of Physical Medicine	BLROA	British Laryngological, Rhinological and Otolological Association
BAPS	British Association of Paediatric Surgeons	BLS	Basic Life Support
	British Association of Plastic Surgeons	BM	Bachelor of Medicine
BAPT	British Association of Physical Training	BMA	British Medical Association
BASc	Bachelor of Applied Science	BMB	British Medical Bulletin
BASICS	British Association of Immediate Care	BME	Black and minority ethnic
BAUS	British Association of Urological Surgeons	BMedBiol	Bachelor of Medical Biology
BMBS	Biotechnology and Biological Sciences Research Council	BMedSci	Bachelor of Medical Science
		BMIS	British Medical Informatics Society
BCBV	Better Care Better Value	BMJ	British Medical Journal
BChD	Bachelor of Dental Surgery	BMSA	British Medical Students Association
		BMSJ	British Medical Students Journal
		Bmstix	Blood Glucose Measure
		BMT	Bone Marrow Transplant
		BNF	British National Formulary
		BNO	Bowels Not Open
		BO	Bowels Open

BOA	British Orthopaedic Association		Clinical Advisory Panel
BOC	Board of Commissioners	CAPA	Choice and Partnership Approach
BOE	Back Office Efficiencies	Capex	Capital Expenditure
BOG	Board of Governors	CAPO	Chief Administrative Pharmaceutical Officer
BP	Blood Pressure (or) Bullet Points		
BP or BPh	British Pharmacopoeia	CAPS	Customer Accounting and Payment Strategy
BPA	British Paediatric Association		
BPAS	British Pregnancy Advisory Service	CAS	Clerical Assessment Service
BPC	British Pharmaceutical Codex		Central Alert System
BPharm	Bachelor of Pharmacology	CASP	Critical Appraisal Skills Programme
BPL	Blood Products Laboratory	CASPE	Clinical Accountability Service
BPMF	British Postgraduate Medical Federation		Planning and Evaluation specialist group
BPPC	Better Payment Practice Code	CASSRs	Councils with Adult Social Services Responsibilities
BPS	British Psychological Society		
	British Pharmacological Society	CAT	Change Agent Team
BrAPP	British Association of Pharmaceutical Physicians		Critically Appraised Topic
		CATS	Credit Accumulated Transfer Scheme
BRC	Biomedical Research Centre		
BSc	Bachelor of Science	CAT Scan	Computerised Tomography
BSCC	British Society for Clinical Cytology	CBA	Cost & Benefit Analysis
BSEC	Basic Surgical Education Committee	CBF	Cross Boundary Flow
BSI	Borderline Syndrome Index	CBI	Confederation of British Industry
BSR	British Society of Rheumatology	CBLA	Central Blood Laboratories Authority
BST	Basic Surgical Training	CBRN	Chemical, Biological, Radiological, Nuclear
	Basic Specialist Training		
BT	British Telecom	CBT	Cognitive Behavioural Therapy
BTA	Business Transfer Agreement	CC	County Council
BTS	Blood Transfusion Service		Coalition commitment
	British Thoracic Society	CCA	Civil Contingencies Act
BUPA	British United Provident Association	CCAB	Central Council of Accounting Bodies
BV	Best Value		
BVCA	British Venture Capital Association	CCAD	Capital Cost Absorption Duty
C&B	Choose & Book	CCBT	Computerised Cognitive Behavioural Therapy
C&F	Children and Families		
C/PI	Client/Patient Index	CCC	Customer Conversion Centre
C4C	Cash for Change	CCDC	Consultant for Communicable Disease Control
	Cleaning for Change		
CAA	Comprehensive Area Assessment	CCEPP	Cochrane Collaboration on Effective Professional Practice
CAB	Choose and Book		
CABA	Controls Assurance Baseline Assessment	CCG	Category Consultation Group
			Clinical Commissioning Group
CABG	Coronary Artery By-pass Graft	CCIIT	Consultant Contract and Incentives Implementation Team
CADO	Chief Administrative Dental Officer		
CA & ET	Clinical Audit and Effectiveness Team	CCMDS	Critical Care Minimum Data Set
		CCMP	Capital Cash Management Plans
CAF	Common Assessment Framework	CCN	Change Control Notice
	Constitutional Advisory Forum	CCP	Community Care Plan
CAGR	Compound Annual Growth Rate		Co-operation and Competition Panel
CAIPE	Centre for Advancement of Inter-professional Education	CCRN	Comprehensive Clinical Research Network
CAMO	Chief Administrative Medical Officer	CCS	Clinical Costing System
CAMHs	Child & Adolescent Mental Health Services	CCSC	Central Consultants and Specialists Committee
CANO	Chief Area Nursing Officer	CCST	Certificate of Completion of Specialist Training
CAP	Clinical Area of Practice		

CCT	Community Care Team	CFS	Chronic Fatigue Syndrome
	Compulsory Competitive Tendency		Counter Fraud Services
CCTA	Creating Capable Teams Approach	CFSMS	Counter Fraud and Security Management Service
CCU	Coronary Care Unit		
CD	Controlled Drugs	CFT	Community Foundation Trust
	Commercial Directorate	CfWI	Centre for Workforce Intelligence
	Clinical Director	CGG	Clinical Governance Group
	Clinical Directorate	CGT	Capital Gains Tax
CDA	Confidential Disclosure Agreement	CH	Care Home
CDAAS	Community Drug & Advisory Service	CHAI	Commission for Health Audit and Inspection
CDAD	Clostridium Difficile Associated Disease	CHAIN	Committee for Health Acquired Infection
CDDS	Council of Dental Deans		
CDG	Commercial Development Group	ChB	Child Benefit
C.diff	Clostridium difficile		Chirurgiae Baccalauareus (Bachelor of Surgery)
CDM	Chronic Disease Management		
CDO	Chief Dental Officer	CHC	Community Health Council
CDPA	Copyright, Designs and Patents Act 1988		Continuing Health Care
		CHD	Coronary Heart Disease
CDRP	Crime and Disorder Reduction Partnership	CHDGP	Connection of Health Data and General Practice
CDS	Commissioning Data Set	CHE	Centre of Health Economics (York)
CDSC	Communicable Disease Surveillance Centre	CHF	Coronary Heart Failure
		CHI	Commission for Health Improvement
CDSM	Committee on Dental and Surgical Methods		Community Health Index
CDST	Clinical Decision Support Tool	CHIME	Centre for Health Informatics in Medical Education
CDW	Community Development Workers		
CE	Chief Executive	CHIQ	Centre for Health Information Quality
CEA	Clinical Excellence Awards		
	Cost Effectiveness Analysis	ChM	Chirurgiae Magister (Master of Surgery)
CEDR	Centre for Effective Dispute Resolution		
		CHMS	Council for Heads of Medical Schools
CEEHD	Centre for Evidence in Ethnicity, Health & Diversity	CHMU	Central Health Monitoring Unit
		CHOU	Central Health Outcomes Unit
CEN	European Committee for Standardisation	CHP	Community Health Partnerships
		CHRD	Child Health Records Department
CEO	Chief Executive Officer	CHS	Child Health Surveillance
CEOV	Charge Exempt Overseas Visitors	CHSS	Centre for Health Services Studies
CEP	Comprehensive Employment Package	CIC	Common Information Core
			Community Interest Company
	Centre for Economic Performance		Children in Care
CEPOD	Confidential Enquiry into Premature Deaths	CICH	Coronary Intense Care Unit
		CICS	Community Infection Control Service
Cert HSM	Certificate in Health Services Management		
		CID	Capital Investment Database
CES	Commissioning Enablement Service	CILOR	Contribution in Lieu of Rates
CETV	Cash Equivalent Transfer Value	CIM	Capital Investment Manual
CF	Cystic Fibrosis		Chartered Institute of Marketing
CF	Cash Flow		Continuous Improvement (Team)
CFEB	Consumer Financial Education Body	CIMA	Chartered Institute of Management Accountants
CFEP	Client Focused Evaluation Programme		
		CIP	Cost Improvement Programme
CfH	Connecting for Health		Competitiveness and Innovation Programme
CFISSA	Centrally funded initiatives and services and Special Allocations	CIPA	Chartered Institute of Patent Agents

CIPD	Chartered Institute of Personnel & Development	CNS	Central Nervous System
CIPFA	Chartered Institute of Public Finance & Accountancy		Clinical Nurse Specialist
CIPS	Chartered Institute of Purchasing and Supply	CNST	Community Nursing Service
CIR	Critical Incident Review	CO	Clinical Negligence Scheme for Trusts
CIS	Community Information System	CoA	Course Organiser
	Clinical Information System	COBR	Chart of Accounts
CISD	Critical Incident Stress Debriefing	CoE	Cabinet Office Briefing Room
CISM	Critical East Agency Project	COGPED	Centre of Excellence
	Critical Incident Stress Management		Committee of General Practice Education Directors
CIU	Central Intelligence Unit	COGT	Committed Overdraft General Terms
CJ	Criminal Justice	CoHSE	Confederation of Health Service Employees
CJD	Creutzfeldt-Jakob Disease	COI	Corporate Organisation Identifier
CJIP	Criminal Justice Intervention Programme	COIN	Community of Interest Network
		COM	Collaborative Operating Model
CJS	Criminal Justice System	COMAH	Control of Major Accident Hazards
CL	Cash Limit	CONREG	Consultants Register
CLA	Cash Limit Adjustment	COP	Corporate Other Payee
CLAHRC	Collaborations for Leadership in Applied Health Research and Care		Choice of Provider
		CoP	Code of Practice
CLG	Communities and Local Government	COPC	Community Oriented Primary Care
CLib	Cochrane Library	COPD	Chronic Obstructive Pulmonary Disease
CLIMP	Clinical Information Management Programme		
		COPE	Committee on Publication Ethics
CLRN	Comprehensive Local Research Network	CORE	Clinical Outcomes Routine Evaluation
CLT	Clinical Leadership Team	COREC	Central Office for Research Ethics Committees
	Clinical Meeting		
CM	Care Management	COS	Contracted Out Services
	Community Midwife	COSOP	Cabinet Office Statement of Practice on Staff Transfers in the Public Sector
CMB	Central Midwives Board		
CMCHA	Corporate Manslaughter and Corporate Homicide Acts (2007)	COTS	Commercial Off The Shelf
		COW	Computer on wheels
CMDS	Community Minimum Data Set	CP	Child Protection
	Contract Minimum Data Set		Capacity Plan
CME	Continuing Medical Education		Court of Protection
CMHN	Community Mental Handicap Nurse		
		CPA	Care Programme Approach
CMHSD	Centre for Mental Health Services Development		Comprehensive Performance Assessments
CMHT	Community Mental Health Team	CPAA	Care Programme Approach Association
CMIS	Contract Management Information System	CPC	Child Protection Conference
			Cost Per Case
CMMS	Case Mix Management System	CPCS	Customer Payment Computer System
CMO	Chief Medical Officer		
	Clinical Medical Officer	CPD	Continuing Personal/Professional Development
CMP	Clinical Management Plan		
	Civilian Medical Practitioner	CPEP	Clinical Practice Evaluation Programme
CMS	Case Management System		
	Content Management System	CPG	Clinical Pathway Group
CN	Charge Nurse		Care Pathway Group
CNA	Carers National Association	CPH	Collaborative Procurement Hub
CNO	Chief Nursing Officer		Certificate in Public Health

CPHL	Central Public Health Library	CSA	Control Self Assessment
CPI	Consumer Prices Index		Clinical Spine Application
CPLNHS	Commissioning a Patient led NHS	CSAG	Clinical Standards Advisory Group
CPMS	Clozaril Patient Monitoring Service	CSASHS	Common Services Agency for the Scottish Health Service
CPN	Community Psychiatric Nurse		
CPO	Chief Pharmaceutical Officer	CSCI	Commission for Social Care Inspection
CPPIH	Commission for Patient and Public Involvement in Health	CSC'IP'	Cancer Services Collaborative 'Improvement Partnerships'
CPS	Crown Prosecution Service	CSD	Clinical Support Desk
CPSM	Council for the Professions Supplementary to Medicine		Continuous Service Date
CQC	Core Quality Commission Care Quality Commission	CSEC	Corporate Specialist Education Committee
COF	Casemix Quality Forum	CSF	Cerebrospinal Fluid
COSW	Certificate of Qualification of Social Work	CSFs	Critical Success Factors
		CSIP	Care Services Improvement Partnership
CQUIN	Commissioning for Quality and Innovation	CSM	Committee on the Safety of Medicines
CQRM	Clinical Quality Review Meeting		
CR	Capacity Review	CSP	Chartered Society of Physiotherapy
CRAG	Charges for Residential Accommodation Guide		Commissioning Strategy Plan
	Clinical Research and Audit Group	CSR	Comprehensive Spending Review
CRAGPIE	Committee of Regional Advisers in General Practice Education	CSS	Commissioning Support Service
		CSSD	Central Sterile Supplies Department
CRB	Criminal Records Bureau	CSU	Catheter Stream Urine Sample
CRC	Clinical Research Council/Centre Carbon Reduction Commitment		Commercial Support Unit
	Commission for Rural Communities	CT	Computerised Tomography
CRCF	Conference of Royal Colleges and their Faculties	CTO	Compulsory/Community Treatment Order
CRD	Centre for Reviews and Dissemination	CTPLD	Community Team for People with Learning Disabilities
CRES	Cash Reducing Efficiency Savings	CTR	Choice Themed Review
CREST	Clinical Resource Efficiency Support Team	CTV3	Clinical Terms Version 3 (Read Codes)
CRG	Care Record Guarantee	CU	Casualties Union
CRHP	Council for the Regulation of Health Care Professionals	CUP	Central Unit on Procurement
		CVA	Cardio Vascular Accident
CRHT	Crisis Resolution Home Treatment	CVCP	Committee of Vice Chancellors and Principals
CRI	Centre for Research and Intelligence		
CRIR	Committee for the Regulation of Info Requirements	CVD	Cardio Vascular Disease
		CVE	Continuous Vocational Education
CRIRG	Category Red Incident Review Group	CVP	Central Venous Pressure
CRL	Capital Resource Limit		Client Value Proposition
CRMs	Customer Relationship Managers	CWD	Children with Disabilities
CRMT	Clinical Risk Management Tool	CWP	Changing Workforce Programme
CRN	Client Reference Number (or) Child Reference Number	CXR	Chest X-ray
		CYPIOG	Children & Young People Improving Outcomes Guidance
CRS	Clinical Records System		
	Crisis Resolution Service	CYPP	Children and Young Peoples Plan
CRT	Community Rehabilitation Team Crisis Resolution/response Team	D&I	Data and Interfaces
		DAAT	Drug Action & Alcohol Team
CRU	Care and Resource Utilisation Compensation Recovery Unit	DAP	Death Arrears Payee
CS	Clinical Supervisor	DARE	Database of Abstracts of Reviews of Effectiveness
		DAS	Directly Affected Services

DASS	Dementia Advice & Support Service	DHSC	Directorate of Health and Social Care
DAT	Director of Adult Social Services	DICE	Disseminating Information on Clinical Effectiveness
	Drug Action Team		
DBIS	Department of Business, Innovation and Skills	DICOM	Digital Imaging and Communications in Medicine
DBS	Directly Bookable Service	DIP	Detailed Implementation Plan
	Demographic Batch Service		Deployment Implementation Programme
DBT	Dialectical Behavioural Therapy		
DC	District Council	DIPC	Director of Infection Prevention and Control
DCAG	Departmental Cost Allowance Guidance	DIS	Delivery and Improvement Statement
DCCH	Diploma of Community Child Health	DISP	Developing Information System for Purchasers
DCF	Discounted Cash Flow		
DCFS	Directorate of Counter Fraud Services	DISS	District Information Support System
DCH	Diploma of Child Health	DIT	District Implementation Team
DCLG	Department of Communities & Local Government	DLA	Disability Living Allowance
		DM	Document Management
DCMO	Deputy Chief Medical Officer	DMC	District Medical Committee
DCMS	Department for Culture, Media and Sport	DMD	Deputy Medical Director
		DMO	District Medical Officer
DCP	Development Control Plan	DMU	Directly Managed Unit
	Diploma in Clinical Pathology	DN	District Nurse
DCS	Director of Clinical Standards	DNA	Did Not Attend
DCSF	Department for Children, Schools and Families	DNAR	Do not attempt resuscitation
		DNetRev	Debt/Net Revenue
DD	Due Diligence	DNS	Director of Nursing Services
DDA	Disability Discrimination Act	DOA	Dead on Arrival
DDPU	Departmental Data Protection Unit		Date of Admission
DDRB	Doctors and Dentists Remuneration Review Body	DOB	Date of Birth
		DOD	Date of Discharge
DEB	Dental Estimates Board	DoF	Director of Finance
DEC	Display Energy Certificate	DOGPE	Director of General Practice Education
DECC	Department of Energy and Climate Change		
DEFRA	Department for the Environment, Food & Rural Affairs	DOL	Deprivation of Liberty
		DOLS	Deprivation of Liberty Safeguards
DEL	Departmental Expenditure Limit	DOP	Department of Psychiatry
DES	Directed Enhanced Service		Director of Performance
	Disability Equality Scheme	DoS	Directory of Services
	Device Evaluation Service	DP	Direct Payment
DEXA	Dual Energy X-ray Absorptiometry	DPA	Data Protection Act
DF	Director of Finance	DPAS	Drug Prevention Advisory Service
DFES	Department for Education and Skills	DPB	Dental Practice Board
DFFP	Diploma of the Faculty of Family Planning	DPC	District Prescribing Committee
		DPH	Director of Public Health
DFG	Disabled Facilities Grant	DPI	Duty to Promote Innovation
DFT	Dental Fraud Team	DPO	Data Protection Officer
DfT	Department for Transport	DPR	Directorate Performance Review
	Distance from Target	DPS	Dental Practice Board
DGH	District General Hospital	DQIP	Data Quality Improvement Plan
DGM	District General Manager	DQV	Delivering Quality and Value
DH	Department of Health	DR	Disaster Recovery
DHMSA	Diploma in the History of Medicine of the Society of Apothecaries	DRA	Default Retirement Age
		DRC	Disability Rights Commission
DhoH	Deafened and Hard of Hearing		Depreciated Replacement Cost
		DRE	Delivering Race Equality

DREEM	Developing Recovery Enhancing Environments Measure	ECQ	Approach Education Commissioning for Quality
DRG	Drug Reference Group	ECR	Extra Contractual Referral
DRP	Disaster Recovery Plan	ECRH	European Convention on Human Rights
DRS	Dental Reference Service	ECT	Electro Convulsive Therapy
DSCN	Data Set Change Notice	ED	Executive Director
DSCR	Debt Service Cover Ratio	EDC	Equality & Diversity Council
DSH	Deliberate Self Harm	EDI	Electronic Data Interchange
DSMMD	Diagnostic Statistical Manual of Mental Disorders	EDR	Electronic Digital Research
DSO	Days Sales Outstanding	EDS	Emergency Duty Service
DSPD	Dangerous and Secure Personality Disorder	EEA	Emergency Dental Services
DSQP	Dispensary Services Quality Payment	EEB	European Economic Area
DSR	Debt Service to Revenue	EEG	Economy and Enterprise Board
DSS	Department of Social Security	EFMI	Electro-encephalogram
DSSA	Delivering same-sex accommodation	EFS	European Federation for Medical Informatics
DST	Disability/Directorate Services Team	EFL	Expenditure and Food Survey
DTC	Diagnostic and Treatment Centre	eGFR	External Financing Limit
DTI	Department of Trade and Industry	EHO	Estimated Glomerular Filtration Rate
DTLR	Department of Transport, Local Government and the Regions	EHMA	Environment al Health Officer
DTtoC	Delayed Transfers of Care	EHR	European Health Management Association
DTTO	Drug Testing & Treatment Order	EI	Electronic Health Record
DV	Domiciliary Visit	EIA	Early Implementer
	District Valuer	EIP	Equality Impact Assessment
	Dependent Variable	EIS	Early Intervention in Psychosis
DVTA	Dental Vocational Training Authority	EL	Executive Information System
DVT	Deep Vein Thrombosis	ELDA	Enterprise Investment Scheme
DWP	Department for Work and Pensions	ELP	Executive Letter
EA	Environment Agency	ELS	English Language Difficulties Adjustment
EAC	Equivalent Annual Cost	EMAS	Essential Lifestyle Planning
EACA	Emergency Ambulance Cost Adjustment	EMDR	Existing (Clinical Negligence) Liabilities Scheme
EAG	External Advisory Group	EMEA	Employment Medical Advisory Service
EAGA	Expert Advisory Group on AIDS	EMH	Eye Movement Desensitisation and Reprocessing
EBITDA	Earnings before Interest, Tax, Depreciation and Amortisation	EMI	Enhancing the Healthy Environment
EBITDAR	Earnings Before Interest, Taxes, Depreciation, Amortisation and Rent	EMIC	European Agency for the Evaluation of Medicinal Products
EBL	Evidence-Based Learning	EMR	of Medicinal Products
EBM	Evidence Based Medicine	EMS	Elderly Mental Health
EBP	Evidence Based Practice	EMSS	Elderly Mentally Infirm
EBS	Electronic Banking Service	EMU	Export Market Information Centre
ECDL	European Computer Driving License	EN	Electronic Medical Record
ECG	Electrocardiogram	ENB	Environmental Management System
ECHR	European Convention on Human Rights	ENDPB	Emergency Medical Services
ECMO	Extracorporeal Membrane Oxygenation	ENIC	Enhanced Medium Secure Services
ECM	Every Child Matters		Early Morning Urine Sample
ECN	Extended Choice Network		Enrolled Nurse
ECPA	Enhanced Care Programme		English National Board - Nursing
			Executive Non Departmental Public Body
			Employer's National Insurance

	Contribution		Electronic Transmission of Prescriptions
ENP	Emergency Nurse Practitioner		European Union
ENT	Ear, Nose and Throat	EU	Examination Under Anaesthetic
EO	Employer Organisation	EUA	Enterprise Wide Agreement
EOC	Essence of Care	EWA	Expert Working Group
	Emergency Operations Centre	EWG	European Working time Directive
EOL	End of Life	EWTD	Flexibility & Sustainability
EOT	Extension of Time	F&S	Functional Analysis of Core Environment
EP	European Parliament	FACE	Fair Access to Care Services
	European Patent	FACS	Fraud Awareness Month
EPA	Enduring Power of Attorney	FAM	Fraud Awareness Presentation
EPC	European Patent Convention	FAP	Finance Assurance Standards
EPCU	Emergency Planning Co-ordination Unit	FASt	Full Blood Count
EPD	Emergency Preparedness Division	FBC	Full Business Case or Final Business Case
EPHR	Electronic Patient Health Record		Finished Consultant Episode
EPoA	Enduring Power of Attorney	FCE	Free Cash Flow
EPP	Expert Patient Pilot	FCF	NHS Fraud and Corruption Reporting Line
EPP	Expert Patient's Programme	FCRL	Free Choice Network
EPR	Electronic Patient Record		Financially Challenged Trust
EPS	Electronic Prescription Service	FCN	Food & Drug Administration
EPSRC	Engineering & Physical Sciences Research Council	FCT	Finance Divisional Letter
EQIA	Equality Impact Assessments	FDA	Fund for the Development of Teaching and Learning
EQUIP	Effectiveness and Quality in Practice Group	FDL	Framework External Support Agreement
ERC	Establishing the Responsible Commissioner	FDTL	Framework for Procuring External Support for Commissioners
ERDIP	Electronic Records Development & Implementation Programme	FESA	Fair For all Personal to You
ERIC	Estates Return Information Collection	FESC	First Finished Consultant Episode
ERP	Enterprise Resource Planning	FFAPTY	Foundations for the Future
	Expert Review Panel	FFCE	Fit for Purpose
ERA	Enhanced Recovery Programme	FFF	Future Healthcare Network
	Enhanced Reporting Service	FFP	Faculty of Homeopathy
ERS	Electoral Reform Services	FHN	Funds held on Trust
ESBL	Extended-Spectrum Beta-Lactamase	FHom	Family Health Services
ESC	Essential Shared Capabilities	FHOT	Family health Services Appeals Authority
ESF	European Social Funding	FHS	Family Health Services Authority
ESMI	Elderly Severely Mentally Ill	FHSAA	Finance and Investment Directorate
ESPS	Essential Small Pharmacies Scheme	FHSA	Finance & Investment Directorate – Financial Management Branch
ESR	Electronic Staff Record	FID	Fund Income & Expenditure Account
	Erythrocyte Sedimentation Rate	FID – FM	Financial Issues Group
ESRC	Economic & Social Research Council		Financial Information Management System
ESRF	End Stage Renal Failure	FIEA	Financial Information System
ESSA	External Support Services Agreement	FIG	Fixed Term Training Appointment
ESSPROS	European System of Integrated Social Protection Statistics	FIMS	Frontline Service Support
EST	Energy Saving Trust	FIS	Facilities Management
ETD	Electronic Training and Development	FITTA	Financial Management Information System
ETO	Economical, Technical or Organisational	FLSS	Function and Manpower Review
ETP	Electronic Transfer of Prescriptions	FM	
		FMIS	
		FMR	

FNC	Free Nursing Care	GAD	Government Actuary's Department
FNP	Family Nurse Partnership	GATT	General Agreement on Trade and Tariffs
FODO	Federation of Dispensing Opticians	GBO	Governance between Organisations
FOI	Freedom of Information	GBS	Government Banking Service
FOIA	Freedom of Information Act (2000)	GBT	Group Business Team
FoNS	Foundation of Nursing Studies	GDC	General Dental Council
FOT	Forecast Out Turn	GDP	General Dental Practitioner
FP	Family Placement	GDP	Gross Domestic Product
	Foundation Programme	GDS	General Dental Services
	Family Physician	GENECIS	General Clinical Information System
FP10	Prescription Form	GET	Graded Exercise Therapy
FPA	Family Planning Association	GFS	Grant Funded Services
FPC	Family Practitioner Committee	GH	Golden Hello
FPN	Family Practitioner Notice	GHS	General Household Survey
FPP	Fitness for Purpose Programme	GIS	Geographic Information System
FPS	Family Practitioner Services	GL	General Ledger
	Family Planning Services	GM	General Manager
FPU	Fraud Prevention Unit	GMC	General Medical Council
FR	Financial Return	GMP	Guaranteed Maximum Price
FRAB	Financial Reporting Advisory Board		Guaranteed Minimum Pension
FRED	Financial Reporting Exposure Draft		General Medical Practitioner
FReM	Financial Reporting Manual		General Medical Services
FRP	Financial Reporting Procedure	GMS	General Medical Services Committee
	Financial Recovery Plan	GMSC	Gross National Product
FRR	Financial Risk Rating	GNP	General Optical Council
FRS	Financial Report Standards	GOC	Government Office
FRT	Fire Response Team	GO	General Optical Council
FSA	Food Standards Agency	GOP	Government Office Region
	Fire Safety Advisor	GOR	General Ophthalmic Services
	Financial Services Authority	GOS	General Optical Services
FSD	Finance Staff Development		General Osteopathic Council
	Finance Skills Development	GOsC	General Practitioner (NHS)
FSG	Financial Statement Generator	GP	GP to GP patient record transfer
FSL	Funded Staffing Level	GP2GP	General Practice Assessment Survey
FSR	Financial Sustainability Review	GPAS	General Practice Administration
FSS	Formula Spending Share	GPASS	System (Scotland)
FT	Foundation Trust		GP Commissioning Group Pilot
FTA	Failure to Attend	GPCGPP	Projects
	Flexible Training Adviser		General Practice Finance
FTC	Foundation Trust Consolidation	GPFC	Corporation
FTE	Full Time Equivalent		General Practice Health Services
FTFF	FT Financing Facility	GPHS	General Practitioners Committee
FTGS	Foundation Trust Governors	GPL	Group Project Manager
	Network	GPM	General Practice Minimum System
FTO	Full Time Officer	GPMSS	Specification
FTSTAs	Fixed Term Specialist Training		Group Purchasing Organisations
	Appointments	GPO	General Practice System of Choice
FU	Follow Up	GPSOC	General Professional Training
FWATAG	Flexible Working and Training	GPT	GPs with Special interests
	Advisory Group	GPwSi	Goods Received Note
FWIR	Finance and Workforce Information	GRN	Gazetteer Service
	Returns	GS	General Social Care Council
FY	Financial Year	GSCC	Government Secure Intranet
FYE	Full Year Effect	GSI	General Sales List
GA	General Anaesthetic	GSL	Global System for Mobile Telephony
	Guardian's Allowance	GSM	

GSS	Government Statistical Service		Partnerships
GUM	Genito Urinary Medicine	HFA	Health for all
GWC	General Whitely Council	HFEA	Human Fertilisation & Embryology Authority
HAA	Hospital Activity Analysis		
HACCP	Hazard Analysis Critical Control Point	HFMA	Healthcare Financial Management Association
HAS	Health Advisory Service		
HASCAS	Health and Social Care Advisory Service	HGAC	Human Genetics Advisory Commission
HAT	Hospital Activity Tracker	HH	Home Help
	Health Advice Team	HIA	High Impact Actions
HAZ	Health Action Zone	HIAO	Head of Internal Audit Opinions
HB	Health Board	HIBCC	Health Index Bar Code Council
Hb	Haemoglobin	HIC	High Impact Change
HBG	Health Benefit Group	HIEC	Health Innovation and Education Clusters
HBN	Health Building Notes		
HC	Health Circular	HILS	Health Information & Library Service
	Home Care(r)	HImP	Health Improvement Plan/ Programme
	Healthcare Commission		
	Health Council	HIMPs	Health Improvement & Modernisation Plans
HCA	Health Care Assistant		
	Homes and Communities Agency	HIPE	Hospital In-Patient Enquiry
HCAG	Hospital Consultants Advisory Group	HIS	Healthcare Information System
HCAI	Health Care associated/ acquired infection		Hospital Information System
			Health Information Service
HCAS	High Cost Area Supplements		Health Informatics Service
HCDS	Health Care Delivery System	HISI	Health Improvement and Social Inclusion
HCEU	Healthcare Evaluation Unit		
HCHS	Hospital & Community Health Services	HISS	Hospital Information Support Systems
HCI	Home Computing Initiative	HITF	Health Industries Task Force
HCIS	Health Care Information Service	HIV	Human Immune Deficiency Virus
HCN	Health Care Networks	HJSC	Hospital Junior Staff Committee
HCO	Health Care Organisation	HMC&E	Her Majesty's Customs and Excise
HCSW	Health Care Support Worker	HMIC	Health Management Information Consortium
HD	Haemodialysis		
HDA	Health Development Agency	HMR	Hospital Medical Records
HDD	Historical Due Diligence	HMRC	Her Majesty's Revenue and Customs
HDU	High Dependency Unit	HMSO	Her Majesty's Stationery Office
H&CJ	Health and Criminal Justice	HMT	HM Treasury
HE	Health Education		Higher Medical Training
	Higher Education	HN	Health Notice
HEA	Health Education Authority	HNPU	Has Not Passed Urine
HEBS	Health Education Board for Scotland	HO	House Officer
HEC	Higher Education Council	HoP	Head of Profession
HEE	Health Education England	HoNOS	Health of the Nation Outcome Scale
HEFCE	Higher Education Funding Council for England	HOSC	Health Overview & Scrutiny Committee
HEI	Higher Education Institutions		
HELICS	Hospital in Europe Link for Infection Control in European Countries	HQHQ	Healthcare Quality Head Quarters
		HOT	High Occupancy Trust
HELMIS	Health Management Information Service	HPA	Health Protection Agency
		HPAI	Highly Pathogenic Avian Influenza
HEO	Health Education Officer	HPERU	Health Policy and Economic Research Unit
HERU	Health Economics Research Unit		
HES	Hospital Episode Statistics	HPL	High Potential Leader
HESPs	Health and Education Strategic	HPSSS	Health & Personal Social Service Statistics

HPV	Human Papilloma Virus	IAGI	Intended Average Gross Income
HQCFA	High Quality Care for All	IANI	Intended Average Net Income
HQIP	Healthcare Quality Improvement Partnership	IAO	Information Asset Owner
HR	Human Resources	IAP	Impact Assessment Panel
HRG	Healthcare Resource Group	IAPT	Improving Access to Psychological Therapies
HRIS	Human Resources Information System	IAS	International Accounting Standard
HRMS	Human Resources Management System	IAT	Inter Authority Transfer
HRQL	Health Related Quality of Life	IB	Individual Budget
HSAC	Health Service Advisory Committee	IBD	Injury Benefits
HSC	Health Service Circular	IBG	Interest Bearing Debt
	Health Service Commissioner	IBP	Information Based Governance
HSCA	Health and Social Care Act 2003	IC	Integrated Business Plan
HSCAG	National Specialist Commissioning Advisory Group	ICAS	Information Centre (for Health and Social Care)
HSCC	Health and Social Care Community	ICCP	Independent Complaints Service
HSCI	Health Service Cost Index	ICD	Integrated Cancer Care Programme
HSCIC	Health and Social Care Information Centre		Implantable Cardioverter Defibrillators
HSCIP	Health and Social Care Integration Programme	ICE	International Classification of Diseases
HSDU	Hospital Sterile and Disinfection Unit	ICM	Information and Consultation of Employees Regulations 2004
HSE	Health & Safety Executive	ICN	Institute of Credit Management
	Health Survey for England	ICO	Integrated Care Network
HSG	Health Service Guidance		Infection Control Nurse
HSI	Health Service Indicators	ICON	Information Commissioners Office
HSMC	Health Services Management Centre	ICP	Initial Call Off Notice
HSMR	Hospital Standardised Mortality Rates		Integrated Care Pathway
HSO	Health or Social Services Organisation	ICPA	Integrated Contingency Plan
HSPI	Health Service Prices Index		Integrated Care Programme Approach
HSRN	Health Services Research Network	ICR	Integrated Care Programme Approach
HST	Higher Surgical Training	ICRS	Interest Cover Ratio
Ht	Height	ICS	Injury Cost Recovery
HTA	Human Tissue Authority	ICT	Integrated Care Record Service
	Health Technology Assessment	ICU	Integrated Community Services
HTC	Healthcare Technology Co-operative	ICW	Information, Communication & Technology Services
HTCS	Hospital Travel Costs Scheme	ICWS	Intensive Care Unit
HTM	High Technology Medicine	IDAS	Integrated Clinical Workstations
HTMD	High Technology Medicine Diagnosis	IDeA	Integrated Clinical Workstation
HTMT	High Technology Medicine Treatment	IDM	Integrated Drug and Alcohol Service
HTT	Home Treatment Team	IDS	Improvement and Development Agency
HWB	Health and Wellbeing Board	IDT	Identity Management System
HUP	Home Use Programme (Computers)	IDTS	Intensive Day Support
HV	Health Visitor		Income Data Services
HWBP	Health and Wellbeing Partnership	IDTV	Incident Decision Tree
I&E	Income & Expenditure	IEA	Integrated Drug Treatment System
IA	Information Architecture	IEE	Integrated Drug Treatment Service
IACC	Inter-Authority Comparisons & Consultancy	IEG	Interactive Digital Television
IAG	Inter Agency Group	IfH	Integrated Education Agreement
			Intelligent Energy Europe
			Information Executive Group
			Information for Health

IFM	Information for the Management of Healthcare	IOC	Organisational Change
I-FReM	IFRS based Financial Reporting Manual	IOP	Involuntary Outpatient Commitment
IFRS	International Financial Reporting Standards	IOT	Instrument of Payment
IFS	Institute for Fiscal Studies	IOW	Involuntary Outpatient Treatment
IG	Information Governance	IP	Isle of Wight
IGA Form	Income Generation Activity Form	IPA	In-Patient
IGS	Income Generation Scheme	IPAC	Intellectual Property
IGSoC	Information Governance Statement of Compliance	IPC	Independent Prescriber / Prescribing
IGT	Information Governance Toolkit	IPD	Indicative Prescribing Amount
IHCD	Institute of Health and Care Development	IPG	Integrated Packages Approach to Care
IHE	International Health Exchange	IPL	International Pension Centre
IHF	International Hospital Federation	IPM	Infection Prevention and Control
IHRIM	Institute of Health Record Information and Management	IPOS	In-Patient Day
IHSM	Institute of Health Service Management	IPR	Implementation Project Group
III	Institute of Innovation and Improvement	IPS	Inter-Professional Learning
IILP	Institute of International Licensing Practitioners	IPSPC	Integrated Performance Measures
IiP	Investor in People	IPU	Integrated Proof of Solution
ILA	Individual Learning Account	IRC	Individual Performance Review
ILF	Independent Living Fund	IRP	Intellectual Property Rights
ILM	Institute of Leadership & Management	IRS	Integrated Performance Report
IM	Intra muscular	IS	Industrial and Provident Society
	Information Memorandum	ISA	Independent Public Service Pensions Commission
	Innovation Manager	ISAT	Information Policy Unit (of NHS Executive)
IM&T	Information Management & Technology	ISB	Innovation Relay Centre
IMA	Irish Medical Association	ISIP	Independent Review Panel
IMAS	Interim Management and Support	ISOP	Independent Reconfiguration Panel
IMCAS	Independent Mental Capacity Advocate Service	ISS	Incident Reporting System
IMD	Index of Multiple Deprivation	ISSG	Independent Sector
IMG	Information Management Group	ISTC	International Standards on Auditing
IMH/SCS	Integrated Mental Health/Social Care System	IT	Independent Safeguarding Authority
IMHA	Independent Mental Health Advocate/Advocacy	ITM	Implementation Self Assessment Tool
IMHER	Integrated Mental Health Electronic Record	ITN	Information Standards Board
IMP	Information Management Policy	ITPD	Integrated Service Improvement Project
IMR	Initial Management Review	ITSFA	Information Strategy for Older People
	Internal Management Review	IUC	Intensive Support Services
IMT	Interim Management Team	IV	Information Strategy Steering Group
IMT	Information Management and Technology	IVI	Independent Sector Treatment Centre
IMCAS	Independent Mental Capacity Advocacy Service	IVP	Information Technology
ImROC	Implementing Recovery –	IWL	Integrated Team Manager
			Invitation to Negotiate
			Invitation to Participate in Dialogue
			Invitation to Submit a Final Tender
			Interview Under Caution
			Intravenous
			Independent Variable
			Intravenous Infusion
			Intravenous Pyelogram
			Improving Working Lives

IYF	Inter Year Flexibility	LASARS	Local Area Single Assessment and Referral Service
JAED	Joint Agency Employment Development	LAT	Locum Appointment for Training
JANE	Joint Arrangement that is Not an Entity	LBHU	Locally Based Hospital Unit
JANET	Joint Academic Network	LBR	Learning Beyond Registration
JCC	Joint Consultative Committee	LC	Leadership Centre
	Joint Consultants Committee	LCFS	Local Counter Fraud Specialist
JCHMT	Joint Committee for Higher Medical Training	LCP	Local Children's Partnership
JCHST	Joint Committee for Higher Surgical Training	LD	Learning Disabilities/Difficulties
JCPTGP	Joint Committee on Postgraduate Training for General Practice	LDA	Learner and Development Agreement
JCVI	Joint Committee on Vaccination and Immunisation	LDC	Local Dental Committee
JCPT	Joint Care Planning Team	LDDF	Learning Disability Development Fund
JCPTGP	Joint Committee on Postgraduate Training for General Practice	LDP	Local Delivery Plan
JDC	Junior Doctors Committee	LDPB	Learning Disability Partnership Board
JES	Joint Equipment Store	LDS	Local Development Scheme
JF	Joint Finance	LEA	Local Education Authority
JFC	Joint Formulary Committee	LEAP	Local Exercise Action Pilots
JHAC	Joint Health Advisory Cell		Learning, Education and Partnerships
JHEPG	Joint Health Emergency Planning Group	LEL	Lower Earnings Level
JHWS	Joint Health and Wellbeing Strategy	LEP	Local Enterprise Partnership
JIP	Joint Investment Plan	LES	Local Enhanced Service
	Joint Improvement Partnership	LFT	Liver Function Test
JISC	Joint Information Systems Committee	LGB	Lesbian, Gay and Bisexual
JISP	Joint Information System Project	LGBT	Lesbian Gay Bisexual Transgender
JNC	Joint Negotiating Committee	LGG	Local Government Group
JPAC	Joint Planning Advisory Committee	LHB	Local Health Board (Wales)
JSNA	Joint Strategic Needs Assessment	LHC	Local Health Community
JV	Joint Venture	LHCs	Local Health Communities
JVA	Joint Venture Agreement	LHDP	Local Health Delivery Plan
JVCI	Joint Committee for Vaccination & Immunisation	LHE	Local Health Economy
JVS	Joint Venture Service	LIBOR	London Inter-Bank Offered Rate
KC	Knowledge Community	LIFT	Local Improvement Finance Trust
	Key Contact	LIG	Local Implementation Group
KHD	Kickstart Housing Delivery programme	LINC	Local Investment Networking Company
KPI	Key Performance Indicator	LINKs	Local Involvement Networks
KSF	Knowledge and Skills Framework	LIO	Local Implementation Officer
KUF	Knowledge Understanding Framework	LIS	Local Implementation Strategy
LA	Local Anaesthetic	LISA	Library Information Service
	Local Authority	LIT	LHC IM&T Self Assessment Tool
LAA	Local Area Agreement	LIU	Local Implementation Team
LAC	Looked After Children	LIZ	London Intelligence Unit
LAH	Licentiate of Apothecaries	LLC	London Initiative Zone
LAN	Local Area Network	LLP	Leading Local Change
LAPIS	Locality and Practice Information	LLP	Limited Liability Partnership
LAS	Locum Appointment Service	LMC	Local Medical Committee
		LMCA	Long-term Medical Conditions Alliance
		LMD	Leadership and Management Development
		LMHT	Locality Mental Health Team
		LMR	Local Modernisation Review

LMWAGS	Local Medical Workforce Advisory Groups	MAC	Marginal Abatement Cost
LNC	Local Negotiating Committee	MADEN	Medical Advisory Committee
LNRS	Local Neighbourhood Renewal Strategy	MADEL	Medical and Dental Education Network
LOL	Logistics on Line	MADS	Medical & Dental Education Levy
LOS	Length of Stay	MAF	Maximum Annual Debt Service Management Accountancy Framework
LPA	Lasting Power of Attorney Lease Plus Agreement	MAI	Maximum Annual Interest
LPC	Local Pharmaceutical Committee	MAP	Maudsley Addiction Profile
LPF	Local Partnership Forum	MAPPA	Multi Agency Public Protection Arrangements
LPS	Local Pharmaceutical Services	MAPPP	Multi Agency Public Protection Panel
LPSA	Local Public Services Agreement	MAQS	Materiality and Quality Score
LPU	Legal Protection Unit	MARC	Memory Assessment & Research Centre
LRA	Land Retained Agreement	MARS	Monitoring, Assessment and Regulatory System
LREC	Local Research Ethics Committee		Mutually Agreed Redundancy Scheme
LRF	Local Resilience Forum	MAS	Minimal Access Surgery
LRME	Local Risk Measurement Exercise	MASC	Medical Academic Staff Committee
LRS	Legitimate Relationship Store	MB	Medical Advisers Support Centre
LSC	Learning Skills Council		Medicinae Baccalaureus (Bachelor of Medicine)
LSCB	Local Safeguarding Children Board	MBO	Management Buy-Out
LSCG	Local Specialist Commissioning Group	MBU	Ministerial Briefing Unit
L/SCG	Local Specialised Commissioning Groups and / or Specialised Commissioning Groups	MC	Medicines Commission
LSDS	Local Support and Development Services	MCA	Medicines Control Agency
LSMS	Local Security Management Specialist		Mental Capacity Act 2005
LSP	Local Strategic Partnership	MCDR	Maximum Capital Debt Ratio
	Local Service Providers	MChD	Master of Dental Surgery
LST	Local Solution Test	MChOrth	Master of Orthopaedic Surgery
LSU	Low Service Unit	MCOphth	Member of the College of Ophthalmologists
LTB	Long-Term Borrowing	MCPS	Member of the College of Physicians and Surgeons
LTC	Long-term (physical health) condition	MCQ	Multiple Choice Questions
LTFM	Long-Term Financial Model	MCRG	Medical Career Research Group
LTM	Learning to Manage Health Information	MD	Medicinae Doctor (Doctor of Medicine)
LTOT	Long Term Oxygen Therapy	MDA	Medical Devices Agency
LTP	Local Transport Plan	MDD	Medical Device Directorate
LTPS	Liabilities to Third Parties Scheme	MDDUS	Medical and Dental Defence Union of Scotland
LTSA	Long Term Service Agreement	MDMC	Medical Devices Management Committee
LYP	Later Years Partnership	MDO	Mentally Disordered Offender
M&A	Mergers & Acquisitions	MDS	Minimum Data Set
M&D	Medical & Dental		Master of Dental Surgery
M&SE	Medical & Surgical Equipment	MDT	Multi-disciplinary Team
MA	Modernisation Agency	MDU	Medical Defence Union
	Master of Arts	ME	Myalgic Encephalomyelitis
MAA	Multi-Area Agreement	MEC	Management Education for Clinicians
MAAG	Multidisciplinary Audit Advisory Group		
	Medical Audit Advisory Group		
MAAGB	Medical Artists Association of Great Britain		

MEDLARS	Medical Literature Analysis and Retrieval System	MOI	Memorandum of Information
MEE	Medical Education England	MOJ	Ministry of Justice
MEHLEDIS	Mental Health & Learning Disability System	MOP	Method of Payment
MEQ	Modified Examination Question	MOT	Mandatory Outpatient Treatment
MERIT	Medical Emergency Response Incident Team	MoU	Memorandum of Understanding
MESB	Medical Education Standards Board	MPA	Medical Prescribing Adviser
MESOL	Management Education Scheme by Open Learning	MPC	Medical Practitioners Committee
MEWS	Modified Early Warning Score	MPE	Manpower Equivalent
MFF	Market Forces Factor	MPET	Multi-professional Education & Training
MH	Mental Health	MPH	Master of Public Health
MHA	Mental Health Act 1983	MPIG	Minimum Practice Income Guarantee
MHAC	Mental Health Act Commission	MPS	Medical Protection Society
MHAG	Mental Health Advisory Group	MPT	Maximum Part Time
MHARM	Mental Health Act Review Managers	MPV	Multi Purpose Vehicle
MHB	Proposed Bill to Amend MHA 1983 and MCA 2005	MRC	Medical Research Council
MHCCS	Mental Health Clinical Costing Standard	MRCA	Member of the Royal College of Anaesthetists
MHCT	Mental Health Clustering Tool	MRCGP	Member of the Royal College of General Practitioners
MHIS	Mental Health Information Strategy	MRCO	Member of the Royal College of Ophthalmologists
MHMDS	Mental Health Minimum Data Set	MRCOG	Member of the Royal College of Obstetricians and Gynaecologists
MHNSF	Mental Health National Service Framework	MRCP	Member of the Royal College of Physicians
MHP	Mental Health Practitioner	MRCPath	Member of the Royal College of Pathologists
MHPIG	Mental Health Policy Implementation Guide	MRCPCH	Member of the Royal College of Paediatrics and Child Health
MHRA	Medicines and Healthcare products Regulatory Agency	MRCPsych	Member of the Royal College of Psychiatrists
MHRT	Mental Health Review Tribunal	MRCR	Member of the Royal College of Radiologists
MHSM	Mental Health Service Mapping	MRCs	Member of the Royal College of Surgeons
MHT	Mental Health Tribunal	MREC	Multicentre Research Ethics Committee
MHTs	Mental Health Trusts	MRI	Magnetic Resonance Imaging
MI	Management Information	MRO	Medical Records Officer
MIG	Medical Information Group	MRSA	Methicillin/ Multiple Antibiotic Resistant Staphylococcus aureus
MINI	Mental Health Needs Index	MS	Mental State
MISG	Mental Illness Specific Grant	MSA	Mixed Sex Accommodation
MIU	Minor Injury Unit	MSAC	Maternity Services Advisory Committee
MLE	Managed Learning Environment	MSE	Mental State Examination
MLD	Management and Leadership Development	MSF	Manufacturing Science & Finance
MLSO	Medical Laboratory Scientific Officer	MSLC	Maternity Services Liaison Committee
MMC	Medicines Management Committee	MSP	Managing Successful Programmes
MMed	Master of Medicine	MSSA	Methicillin Sensitive Staphylococcus Aureus
MMedPaed	Master of Medicine (Paediatrics)	MST	Multisystemic Therapy
MMedSci	Master of Medical Science	MSU	Mid Stream Urine Sample
MMR	Measles, Mumps & Rubella (vaccine)		
MO	Medical Officer		
MOA	Management of Aggression		
MoCAM	Models of Care for Alcohol Misusers		
MoD	Ministry of Defence		
MOHO	Model of Human Occupation		

MUR	Medicine Use Review	NCAA	National Clinical Assessment Authority
MUSCLE	Multi-Station Clinical Examination	NCAS	National Clinical Assessment Service
MTAS	Medical Training Application Service	NCC	National Consumer Council
MTO	Medical Technical Officer	NCCA	National Computing Centre
MWC	Mental Welfare Commission	NCCG	National Centre for Clinical Audit
MWCS	Mental Welfare Commission for Scotland	NCCMDS	Non consultant career grade
MWSAC	Medical Workforce Standing Advisory Committee	NCCMDS	Neonatal Critical Care Minimum Dataset
MWSAG	Medical Workforce Standing Advisory Group	NCG	National Commissioning Group
N&M	Nursing & Midwifery	NCHOD	National Centre for Health Outcomes Development
N3	National Network / NHS Net	NCI	National Centre for Involvement
NA	Nursing Assistant	NCISH	National Confidential Inquiry into Suicide and Homicide
NACC	National Association of Care Catering	NCMP	National Confidential Inquiry into Suicide and Homicide Programme
NACGP	National Association of Commissioning General Practitioners	NCMO	National Child Measurement Programme
NACPME	National Advice Centre for Postgraduate Education	NCL	National Case Mix Office
NACS	National Administrative Codes Service	NCN	Non Cash Limited
NACT	National Association of Clinical Tutors	NCN	National Cycle Network
NAD	Nothing Abnormal Detected/Discovered	NCS	National Care Service
NAG	National Advisory Group	NCSC	National Care Standards Commission
NAGPT	National Association of General Practice Tutors	NCT	National Care Standards Commission
NAHAT	National Association of Health Authorities & Trusts	NCT	National Childbirth Trust
NAI	Non Accidental Injury	NCVO	National Council for Vocational Qualifications
NALGO	National & Local Government Officers (Union)	NDA	National Development Team
NAO	National Audit Office	NDT	NHS Environment Assessment Tool
NAPICU	National Assoc of Psychiatric Intensive Care Units	NEAT	New and Emerging Applications of Technologies
NASP	National Application Service Providers	NED	Non-Executive Director
NATN	National Association of Theatre Nurses	NEDAC	Non Executive Directors' Appointment Committee
Nat Pa CT	National Primary and Care Trust	NEDRC	Non Executive Directors' Remuneration Committee
NAWCH	National Association for the Welfare of Children in Hospital	NEET	Not in Employment, Education or Training
NBA	National Blood Authority	NELFH	National Electronic Library for Health
NBI	National Bed Inquiry	NELH	National Electronic Library for Health
NBM	Nil By Mouth	NeLMH	National Electronic Library for Mental Health
NBR	Net Borrowing Requirement	NESTA	National Endowment for Science and Technology and the Arts
NBSB	National Biological Standards Board	NET	National Employment Tribunal
NBT	National Blood Transplant	NF	Nuffield Foundation
NBTS	National Blood Transfusion Service	NFAP	National Framework for Assessing Performance
NBV	Net Book Value	NFCI	National Focus for Chemical Incidents
NCA	Non Contract Activity	NFI	National Fraud Initiative
		NG	Naso-Gastric
		NH	Nursing Home
		NHD	Notional Half Day
		NHID	National Health Information

	Development		in England
NHIS	National Health Intelligence Service	NIMM	NHS Infrastructure Maturity Model
NHS	National Health Service	NINO	National Insurance Number
NHS AC	NHS Appointments Commission	NIP	Nurse Independent Prescribers
NHSAR	NHS Administrative Register	NISP	National Infrastructure Service Provider
NHS BT	NHS Blood and Transplant		
NHSCB	NHS Commissioning Board	NJR	National Joint Registry
NHSCCC	NHS for Coding and Classification	NLC	National Leadership Council
NHS	NHS Counter Fraud & Security	NLH	National Library for Health
CFSMS	Management Service	NLMS	National Learning Management System
NHS CFT	NHS Community Foundation Trust		
NHSCR	NHS Central Register	NLOP	National Local Ownership Programme
NHS FT	NHS Foundation Trust		
NHSE	NHS Executive		
	NHS Estates Agency	NLN	National Leadership Network
	NHS Employers	NMAC	National Medical Advisory Committee
NHSEED	NHS Economic Evaluation Database		
NHSI	NHS Institute	NMC	Nursing and Midwifery Council
NHSIA	NHS Information Authority	NMET	Non-Medical Education and Training
NHSIC	NHS Information Centre	NMHDU	National Mental Health Development Unit
NHSIII	NHS Institute for Innovation and Improvement	NMIS	Nurse Management Information System
NHSIP	NHS Intellectual Property		
NHS-IA	NHS Information Authority	NMP	Non Medical Prescribing
NHS IMAS	NHS Interim Management and Support	NMS	National Minimum Standards
		NNT	Number needed to treat
NHSLA	NHS Litigation Authority	NoA	Notification of Appointment
	NHS Learning Account	NOCTE	Night Dose
NHSLIS	NHS Low Income Scheme	NOF	Neck of Femur
NHSME	NHS Management Executive		
NHSP	NHS Professionals	NOG	National Operating Framework
NHS PA	NHS Pensions Agency		
NHS PASA	NHS Purchasing & Supplies Authority	NOHPRB	National Oversight Group for High Secure Mental Health Services
NHS PS	NHS Pension Scheme	NOMS	Nurses and Other Health Professionals Review Body
NHSSA	NHS Supplies Authority		
NHST	National Health Service Trust	NOS	National Offender Management Service
NHSTD	NHS Training Directorate	NP	National Occupational Standards
NHSTF	NHS Trust Federation	NPA	New Patient
NHSTU	NHS Training Unit		
NHSU	NHS University	NPAF	NHS Procurement Alliance
NI	National Insurance		
	National Indicator	NPAT	National Pharmaceutical Association
NIC	National Insurance Contribution	NPCC	National Performance Assessment Framework
	National Innovation Centre	NPCRDC	National Patient Access Team
NICE	National Institute for Health and Clinical Excellence		
		NPC/V	National Primary Care Collaborative Development Centre
NICU	Neonatal Intensive Care Unit	NPDT	Net Present Cost/Value
NIH	National Institute of Health		
	Nuffield Institute for Health	NPE	National Primary Care Development Team
NIHR	National Institute of Health Research	NPFIT	National Proactive Exercise
NIHII	National Institute for Innovation and Improvement		
		NPFS	National Programme for Information Technology
NILSI	National Institute for Learning Skills and Innovation	NPO	National Pandemic Flu Service
		NPPB	National Programme Office
NIMHE	National Institute for Mental Health	NPS	Non Departmental Public Body
			National Patient Survey

NPSA	National Patient Safety Agency	OCD	Obsessive Compulsive Disorder
	Named Person Service Agreement	OCS	Operating Cost Statement
NPT	National Proactive Team		Office Communications System
	New Patient Testing	OD	Organisational Development
NPV	Net Present Value		Once Daily
NQB	National Quality Board	ODA	Overseas Doctors Agency
NRLS	National Reporting and Learning System	ODBC	Open Data Base Connectivity
		ODP	Operating Department Practitioner
NRE	Non-Recurring Expenditure	ODPM	Office of the Deputy Prime Minister
NRPB	National Radiological Protection Board	ODS	Organisation Data Services
		ODTS	Overseas Doctors Training Scheme
NRR	Nominal Rate of Return	OECD	Organisation for Economic Co-operation and Development
	National Research Register		
NRRP	Non Recurring Revenue Programme	OEP	Operational Efficiency Programme
	National Recruitment and Retention Payment	OFA	Oracle Financial Analyzer
		OfStEd	Office for Standards in Education
NRT	Nicotine Replacement Therapy	OFM	Operational Fraud Manager
NSA	Next Steps Agency	OFT	Office of Fair Trading
NSCAG	National Specialist Commissioning Advisory Group	OGC	Office of Government Commerce
		OGD	Other Government Department
NSD	National Service Desk	OH	Occupational Health
NSF	National Schizophrenia Fellowship	OHE	Office of Health Economics
	National Service Framework	OHN	Our Healthier Nation
NSFCYP	National Service Framework for Children, Young People & Maternity Services	OHS	Occupational Health Service
		OI	Organisational Induction
		OIR	Office of the Independent Regulator of NHS Foundation Trusts
NSFMH	National Service Framework for Mental Health		
NSFOP	National Service Framework for Older People	OJEC	Official Journal of the European Community
		OJEU	Official Journal of the European Union
NSPCC	National Society for the Prevention of Cruelty to Children		
		OLS	Old Long Stay
NSR	Next Stage Review		Office of Life Sciences
NSSCG	National Specialised Services Commissioning Group	OMP	Ophthalmic Medical Practitioner
		ONS	Office for National Statistics
NSSI	National Shared Services Initiative		
NSTS	NHS Strategic Tracing Service	OOH	Out of Hours (formally EDS, Emergency Duty Service)
NSV	National Supplies Vocabulary Code		
NTA	National Treatment Agency	OP	Out-Patient
NTDA	National Trust Development Agency		Older Persons
NTN	National Training Number		Other Payee
NTTRL	National Tissue Typing Reference Laboratory	OPA	Operational Partnership Agreement
		OPCAT	Optional Protocol of the United Nations' Convention Against Torture
NUPE	National Union of Public Employees		
NVQ	National Vocational Qualification	OPCS	Office of Population Census & Survey
NWCS	National Health Wide Clearing Service	OPD	Out-Patient Department
		OPG	Office of the Public Guardian
		OPMH	Older Persons Mental Health
NWP	National Workforce Programme	OPMHS	Older People Mental Health Services
NWW	New Ways of Working	OR	Operation Research
O2C	Order to Cash	ORAM	Organisational Readiness Assurance Model
OAP	Out of Area Placement		
OATs	Out of Area Treatments	ORSA	Organisational Readiness Self Assessment
OBC	Outline Business Case		
OBD	Occupied Bed Day	OSC	Overview and Scrutiny Committee
OBS	Output based Specification	OSCAR	Online System for Comparative Analysis and Reporting
Obs	Observation		

OSCE	Objective Structured Clinical Examination	PCIP	Primary Care Investment Plan
OSIG	Operations and Service Improvement Group	PCO	Primary Care Organisation
OSS	Operational Support System	PCP	Person Centred Planning
OSSP	OSS Portal	PCPCT	Portsmouth City PCT
OST	Office of Science and Technology	PCS	Productive Community Services
OT	Occupational Therapist Occupational Therapy	PCT	Primary Care Trust
OTA	Occupational Therapy Assistant	PCTMS	PCT Medical Services
P2P	Purchase to Pay Procure to Pay	PCTPS	PCT Provider Services
P & T	Professional & Technical	PD	Physical Disabilities
PA	Programmed Activity Prior Approval Permanent Agent Patients Association	PDA	Personality/Psychopathic Disorders Personal Digital Assistants Patient Decision Aids
PAB	Personal Acting Body	PDC	Public Dividend Capital
PAC	Public Accounts Committee Professional Advisory Committee	PDCS	Personal Details Computer System
PACS	Picture Archiving and Communication System	PDD	Pervasive Developmental Disorder
PACT	Prescribing Analyses and Cost	PDP	Personal Development Plan
PAF	Performance Assessment Framework	PDR	Personal Development Review
PALS	Patient Advisory Liaison Service Patient Advocacy and Liaison Service	PDS	Personal Dental Service Personal/Patient Demographics Service
PAM	Professions Allied to Medicine	PDSA	Plan, Do, Study, Act
PAS	Patient Administration System	PDT	Preventing Dependency Team Photodynamic Therapy
PASA	Purchasing and Supplies Agency/Authority	PDV	Present Day Value
PAS-ADD	Psychiatric Assessment of Adults with Dual Diagnosis	PEAT	Patient Environment Action Team / PEAT Environment Action Group
PAYE	Pay as you Earn	PEC	Professional Executive Committee
PB	Preferred Bidder	PEG	Project Executive Group
PBC	Prudential Borrowing Code Programme Budgeting Category Practice Based Commissioning	PEET	Performance Enhancement Executive Team
PBL	Prudential Borrowing Limit Practice Based Learning	PES	Public Expenditure Survey
PBM	Performance Bearing Mechanism	PESC	Public Expenditure Survey Committee
PBMA	Programme Budgeting Marginal Analysis	PEST	Political, Economic, Social and Technological
PbR	Payment by Results	PESTLE	Political, Economical, Sociological, Technical, Legal and Environmental
PBR	Pre-Budget papers	PET	Patient Experience Tracker
PC	Personal Computer	PETCT	Positron Emission Tomography Potentially Exempt Transfer
PCAG	Primary Care Audit Group	PEWP	Positron Emission Tomography – Computed Tomography
PCAPS	Primary Care Act Pilots	PEX	Public Expenditure White Paper
PCC	Portsmouth City Council Person Centred Care	PF	Public Expenditure Committee
PCCG	Primary Care Co-ordinating Group	PFC	Patients Forum
PCDC	Primary Care Delivery Centre	PfH	Patient Focused Care
PCDTC	Primary Care Diagnosis and Treatment Centre	PFI	Partnerships for Health
PCE	Pension Choice Exercise	PfIT	Private Finance Initiative
PCG	Primary Care Group	PFMA	Programme for IT Practice Fund Management Allowance
		PFSU	Patient Fraud Support Unit
		PFT	Pharmaceutical Fraud Team
		PGCME	Postgraduate and Continuing Medical Education
		PGD	Patient Group Directions / Directive

	Postgraduate Dean	POD	Point of Dispensing
PGEA	Postgraduate Education Allowance		Point of Delivery
PGMDE	Postgraduate Medical Dean Education	POISE	Procurement of Information Solutions (or Systems) Effectively (PASA)
PH	Physically Handicapped		Prescription only medicines
PHA	Public Health Alliance	POM	Prescribing Observatory for Mental Health
PHC	Primary Healthcare	POMH	
PHCT	Primary Health Care Team		Plaster of Paris
PHE	Public Health England	POP	Partnerships for Older People Project
PHIS	Public Health Institute for Scotland	POPP	Point of Service
PHL	Public Health Laboratory	POS	Point of Treatment
PHLS	Public Health Laboratory Service	POT	Private Patients
PHPU	Public Health Policy Unit	PP	Prescription Pricing Authority
PHRU	Public Health Resource Unit	PPA	Prior Period Adjustment
PHO	Public Health Observatory		Purchaser Parity Adjustment
PHSS	Personal Health Summary System		Private Patients Cap
PI	Performance Indicator	PPC	Prompt Payment Code
PICS	Performance Information Comparison System	PPIC	Private Patients Income Cap
PICU	Psychiatric Intensive Care Unit	PPD	Prescription and Pricing Division
PID	Project Initiation Document	PPDP	Practice Professional Development Plan
	Person Identifiable Data		Post Project Evaluation
PIG	Policy Implementation Groups/Guidance	PPE	Personal Protective Equipment
PiMs	Patient Information Management System	PPA	Purchaser Parity Adjustment
		PPF	Pathfinder Patient Forum
PIN	Patents Information Network		Planning and Priorities Framework
PIP	Performance Improvement Plan		Putting People First
PIS	Prescribing Incentive Scheme	PPI	Patient and Public Involvement
PIT	Project Implementation Team	PPIF	Public and Patient Involvement Forum
PLIC	Patient Level Information and Costing	PPM	Planned Preventative Maintenance Project Profile Model
PLICS	Patient Level Information and Costing System	PPN	Practice Partner Network
PLP	Personal Learning Plan	PPO	Preferred Provider Organisation
PLSC	Pre-Legislative Scrutiny Committee	PPP	Personality, People and Pathology
PMETB	Postgraduate Medical Education & Training Board		Private Patients' Plan
PMHW	Primary Mental Health Worker	PPQ	Public Private Partnerships
PMI	Patient Master Index	PPR	Pre Purchase Questionnaire
	Private Medical Insurance	PPSA	Periodical Payment Register
PMR	Physical medicine and Rehabilitation		Pharmaceutical Price Regulation Scheme
PMP	Pathology Modernising Programme		Practitioner & Patient Services Agency
PMS	Personal Medical Services		
PMT	Project Management Team	PPT	Protective Property Trust
PNAC	Professional Nurse Advisory Committee	PQ	Parliamentary Question
			Post Qualifying
PNC	Pay Negotiating Council	PQQ	Pre-Qualifying Questionnaire
	Police National Computer	PR	Per Rectum
PO	Post Office		Public Relations
	Purchase Order	PRB	Pay Review Body
	Patent Office	PRC	Policy Review Committee
PoA	Power of Attorney	PRCC	Principles and Rule for Cooperation and Competition
	Price on Application		
PoCA	Post Office Card account	PREPP	Post Registration Education and Preparation for Practice
	Protection of Children Act		

PRHO	Pre-Registration House Officer		Headquarters)
PRIAE	Policy Research Institute on Ageing and Ethnicity	QINMAC	Quality Improvement Network for Multi-Agency CAMHS
PRIMIS	Primary Care Information Services	QIP	Quality Improvement Plan
PRINCE	Projects in Controlled Environments	QIPP	Quality, Innovation, Productivity and Prevention
PRM	Provider Relationship Management		
PROBE	Project and Benefits Evaluation	QMAS	Quality Management and Analysis System
PROMs	Patient Reported Outcome Measures		
PSA	Purchasing and Supply Agency	QNIC	Quality Network for Inpatient Child and Adolescent Mental Health Services
PSBR	Public Sector Borrowing Requirement	QOF	Quality and Outcomes Framework
PSC	Public Sector Comparator	QPID	Quality Prevalence and Indicator Database
PSD	Procedural Security Document		
	Planned Same Day	QRP	Quality and Risk Profile
PSHE	Personal Social and Health Education	QuADS	Quality in Alcohol & Drugs Services
PSI	Psycho Social Interventions	R	Registrar
	Patient Safety Incident	R2R	Right to Request
PSL	Policy Studies Institute	R&A (T)	Reception and Assessment (Team)
	Private Sector Leasing	R&D	Research & Development
	Period of Study Leave	RA	Registration Authority
PSM	Professions Supplementary to Medicine	RAB	Resource Accounting and Budgeting
PSNC	Pharmaceutical Services Negotiating Committee	RAE	Research Assessment Exercise
		RAG	Red, Amber, Green
PSP	Private Sector Partner	RAP	Referrals, Assessments & Packages of Care
PSPP	Public Sector Payment Policy		Research Active Personnel
PSS	Personal Social Services		Regulated Activity Provider
PSU	Prescribing Support Unit	RASP	Resource Allocation and Service Planning
	Prescribing/Practitioner Support Unit	RAU	Rapid Assessment Unit
PTCA	Percutaneous Transluminal Coronary Angioplasty	RAWP	Resource Allocation Working Party
PTIP	Post Transaction Integration Plan	RB	Representative Body
PTiPC	Psychological Therapies in Primary Care	RC	Responsible Clinician
		RCA	Root Cause Analysis
PTL	Primary Targeting List		Royal College of Anaesthetists
PTR	Public Transport Rate	RCCS	Revenue Consequences of Capital Schemes
PTS	Psychological Therapy Service		Reid Clinical Classification System
	Procurement Transaction Service	RCGP	Royal College of General Practitioners
	Patient Transport Services	RCH	Residential Care Home
PTSD	Post Traumatic Stress Disorder	RCI	Reference Cost Index
PU	Prescribing Unit	RCM	Royal College of Midwives
	Passed Urine	RCN	Royal College of Nursing
PUK	Partnerships UK plc	RCOG	Royal College of Obstetricians and Gynaecologists
PYA	Penultimate Year Assessment		
PYE	Part Year Effect	RCOphth	Royal College of Ophthalmologists
Q4L	Quit for Life	RCP	Royal College of Physicians
QA	Quality Assurance	RCPPath	Royal College of Pathologists
QAA	Quality Assurance Agency/Authority	RCPCH	Royal College of Paediatrics and Child Health
QAG	Quality Assurance Group		
QALY	Quality Adjusted Life Years	RCPsych	Royal College of Psychiatrists
QDS	Four times daily	RCR	Royal College of Radiologists
QH	Quarry House (NHS Executive	RCS	Royal College of Surgeons

RCT	Randomised Controlled Trial	RNA	Ribonucleic Acid
RDA	Regional Development Agency	RNCC	Registered Nursing Care Contribution
RDC	Regional Development Centre		
RDPH	Regional Director of Public Health	RNMH	Registered Nurse for the Mentally Handicapped
REIA	Race Equality Impact Assessment		
REID	Risk Evaluation for Investment Decisions	RNO	Regional Nursing Officer
		RO	Regional Office Resuscitation Officer
REPPIR	Radiation (Emergency Preparedness & Public Information) Regulations	ROC	Retained Organs Commission
RETS	Retention and Exit Terms Scheme	ROCR	Review of Central Returns Steering Committee
RfPB	Research for Patient Benefit		
RGM	Regional General Manager	ROE	Regional Office for Europe
RGN	Registered General Nurse	ROI	Return on Investment
REA	Regional Education Adviser	RP	Receipts and Payments
REAL	Research, Education, Audit, Libraries	RPGD	Regional Postgraduate Dean
REC	Research Ethics Committee	RPHG	Regional Public Health Group
REDG	Regional Education and Development Group	RPI	Retail Price Index
		RPSBG	Royal Pharmaceutical Society of Great Britain
REIA	Race Equality Impact Assessment		
REMIT	Race & Equalities Measuring Improvement Toolkit	RR	Relative Risk Rehab Resource Centre
RFA	Requirements for Accreditation	RRC	Recruitment and Retention Collaborative
RFC	Request for Comment		
RFID	Radio Frequency Identifier	RRL	Revenue Resource Limit
RGN	Registered General Nurse	RRO	Regulations Reform Order
RHEPA	Regional Health Emergency Planning Adviser	RRR	Rapid Response Report
		RRT	Renal Replacement Therapy
RIB	Revenue Investment Branch		
RIE	Rapid Improvement Events	RSCG	Regional Specialist Commissioning Group
RIEP	Regional Improvement and Efficiency Partnership		
		RSCN	Registered Sick Children's Nurse
RIF	Regional Innovation Funds	RSH	Royal Society of Health
RiO	Clinical information system	RSI	Repetitive Strain Injury
RIO	Regional Implementation Officer	RSL	Registered Social Landlord
RIP	Rapid Improvement Programme	RSM	Royal Society of Medicine
RIPA	Royal Institute of Public Administration	RSU	Regional Secure Unit
		RSU	Recovery & Support Unit
RIPHH	Royal Institute of Public Health and Hygiene	RTA	Road Traffic Accident/Act
		RTF	Regional Task Force
RIS	Radiology Information System	RTM	Real Time Monitoring
RISC	Research for Innovation, Speculation and Creativity	RTO	Research and Technology Organisation
RIT	Regional Implementation Team	RTT	Referral to Treatment
RITA	Record of In-Training Assessment	RV	Residual Value
RL	Resource Limit	RVU	Relative Value Unit
RLAS	Resource Limit Adjustment	S&P	Scientific and Professional
RLS	Reporting and Learning System	SAAF	Safeguarding Adults Assurance Framework
RM	Resource Management		
RMC	Referral Management Centre	SABS	Safety Alert Broadcast System
RM&G	Research Management and Governance	SAC	Specialty Advisory Committee
		SaFF	Service and Financial Framework
RMI	Resource Management Initiative	SAFFR	Service and Financial Framework Return
RMN	Registered Mental Nurse		
RMO	Responsible Medical Officer	SAGE	Scientific Advisory Group for Emergencies
RN	Registered Nurse	SALT	Speech and Language Therapist

SAP	Single Assessment Process	SED	Strategic Estates Development
SAPHE	Self Assessment in Professional and Higher Education	SEiF	Social Enterprise Investment Fund
SAR	Subject Access Request	SEiR	Social Entrepreneur in Residence
SAS	Standard Accounting System	SEN	State Enrolled Nurse
SBAR	Situation/Background/Assessment/Recommendation	SEP	Supported Employment Programme
SBS	Shared Business Services	SES	Single Equality Scheme
SC	Sub-cutaneous	SEU	Social Exclusion Unit
SC	Social Care	SFA	Statement of Fees and Allowances
SCA	Supplementary Credit Approval	SFF	Short Form Agreement
SCAPA	Service Costing & Programme Analysis Team	SFFA	Statement of Fees and Allowances (the Red Book)
SCBU	Special Care Baby Unit	SFI	Standing Financial Instructions
SCEP	Supplies Chain Excellence Programme	SoFP	Statement of Financial Position
SoCF	Statement of Cash Flows	SFS	Summary Financial Statement
SCG	Specialised Commissioning Group	SFSC	Shared Financial Service Centre
SCHT	Specialist Care Health Team	SFT	Solution Focused Therapy
SoCI	Statement of Comprehensive Income	SG	Staff Grade
SCIE	Social Care Institute for Excellence	SGHT	Standing Group on Health Technology
SCIRG	Serious Clinical Incident Review Group	SHA	Special Health Authority
SCM	Specialist in Community Medicine	SHAPE	Strategic Health Authority
SCMO	Standard Costing Model	SHM/DO	Strategic Health Asset Planning and Evaluation
SCN	Senior Clinical Medical Officer	SHO	Senior Hospital Medical/Dental Officer
SCODA	Senior Charge/Clinical Nurse	SHO	Senior Housing Officer
SCOPME	Standing Conference on Drug Abuse	SI	Senior House Officer
SCR	Standing Committee on Postgraduate Medical Education	SIC	Statutory Instrument
SCR	Social Care Region	SIF	Service Improvement Facilitator
SCRa	Summary Care Record	SIFE	Students in Free Enterprise
SCS	Serious Case Review	SIFT	Service Increment for Teaching
SCT	Summary Care Record application	SIFTR	Service Increment for Teaching and Research
SoCTE	Structured Cabling System	SIG	Strategy Implementation Group
SDA	Supervised Community Treatment	SIP	Service Improvement Plan
SDiG	Statement of Changes in Taxpayers' Equity	SIRF	Staff in Post
SDLT	Service Delivery Agreements	SIRO	Service Improvement Reform Fund
SDMP	Sustainable Development in Government	SIS	System & Investment Reform Fund
SDON	Stamp Duty Liability and Land Tax	SISk	Senior Information Risk Owner
SDS	Sustainable Development Management Plan	SITREPS	Supplies Information System
SDU	Sustainable Development Unit	SL	Suicidal Intent Scale
SE	Service Delivery and Organisation Network	SLA	Service Improvement Skills Programme
SEAL	Service Development Strategy	SLD	Department of Health Situation Reports
SEC	Senior Departmental Sponsor	SLM	Sub-lingual
	Spine Directory Service	SLR	Service Level Agreement
	Self Directed Support	SM	Severe Learning Disability
	Sustainable Development Unit	SMA	Service Line Management
	Social Enterprise		Service Line Reporting
	Social and Emotional Aspects of Learning		Service Manager
	Specialist Education Committee		Substance Misuse
			Southern Medical Alliance

SMAC	Standing Medical Advisory Committee	SR	Senior Registrar Specialty Registrars
SMART	Specific, Measurable, Achievable and Agreed, Realistic, Timetabled objectives		Spending Review Society of Radiographers
SMAS	Substance Misuse Advisory Agency	SRC	Specific and Recognisable Cost
SMD	Security Management Director	SRD	State Registered Dietician
SME	Subject Matter Expert Small and Medium Enterprise	SRE	Sex and Relationship Education
SMO	Senior Medical Officer	SRIS	Science Reference and Information Service
SMP	Senior Managers Pay	SRO	Senior Responsible Owner Senior Responsible Officer
SMR	Standardised Mortality Rate	SRP	Structural Reform Plan
SMS	Security Management Service Substance Misuse Services	SSA	Social Services Assistant Standard Spending Assessment
SMT	Senior Management Team	SSA(NI)	Social Security Agency (Northern Ireland)
SN	Staff/Senior Nurse		
SNAP	Scottish Needs Assessment Programme	SSAP	Statement of Standard Accounting Practice
SNOMED	Systematised Nomenclature of Medicine	SSB	Spine Security Broker
SO	Standing Orders Statement of Objections	SSC	Sector Skills Council
SOA	Super Output Area	SSCs	Shared Services Centres
SOAD	Second Opinion Approved/Appointed Doctor	SSCG	Specialist Services Commissioning Group
SOC	Strategic Outline Case Statement of Compliance	SSD	Social Services Department
SofS	Secretary of State	SSDN	Shared Services Development Network
SOI	Statement of Intent	SSDP	Strategic Service Development Plan
SoI P	Departmental Solicitors	SSDref	Social Services Department Client Reference Number
SOP	Standard Operating Procedure	SSI	Social Services Inspectorate Surgical Site Infection
SOS	Secretary of State		Scale for Suicide Ideation
SOU	Statement of Undertaking	SSIP	Standard Service Implementation Plan
SP	Supplementary Prescriber / Prescribing	SSMM	Strategic Systems Maturity Model
SpHA	Special Health Authority	SSO	Shared Services Organisations
SPA	Strategic Partnering Agreement Sale and Purchase Agreement Single point of Access	SSP	Statutory Sick Pay Strategic Services Partnership
SPC	Statistical Process Control	SSRI	Selective Serotonin Reuptake Inhibitor
SPD	Sever Personality Disorder	SSTF	Shared Services Task Force
SPECT	Single-photon Emission Computed Tomography	SSW	Senior Social Worker
SPF	Social Partnership Forum	ST	Speciality Trainee
SPI	Safer Patients Initiative	STA	Specialist Training Authority
SPMS	Specialist Provider of Medical Services Special Personal Medical Services	START	Short Term Assessment of Risk and Treatability
SPP	Split Payment Payee	STAT	Statim /Immediate
SpR	Specialist Registrar	StBoP	Shifting the Balance of Power
SPR	Specialist Psychiatric Registrar Single Point of Referral	STC	Speciality Training Committee
SPS	Standard Payroll System	STD/N	Student Nurse
SPT	Specialist Placement Team	STEIS	Strategic (Health Authority) Executive Info. System
SQCI	Senior Quality and Compliance Inspector	STEP	Standard Enforcement in Procurement
		STEPS	Successful Team Engagement in inpatient Psychiatric Services

STG	Special Transitional Grant	TLs	Therapeutic Communities
StHA	Strategic Health Authority	TM	Team Manager
STI	Sexually Transmitted Infections	TMS	Transaction & Messaging Spine
StLaR	The Strategic Learning and Research Advisory Group	TNA	Training Needs Assessment
STP	Short Term Programme	T and O	Trauma and Orthopaedics
STR	Support, time and recovery (worker)	ToA	Terms of Authorisation
SU	Service User	TOGC	Transfer of a business as a going concern
SUI	Serious Untoward Incidents	TOP	Treatment Outcomes Profile
SUN	Service User Network	TOPPS	Training Organisation for Personal Social Studies
SURP	Service User Representative Panel	TPD	Training Programme Director
SUS	Secondary Uses Service	TPN	Total Parenteral Nutrition
SVGO	Safeguarding Vulnerable Groups Act	TPP	Total Purchasing Projects
SW	Social Worker	TPR	Total Purchasing Pilot
SWA	Social Work Assistant		Temperature, Pulse and Respiration rate
SWAG	Speciality Workforce Advisory Group	TPUK	Trade Partners UK
SWG	Speciality Working Group	TQM	Total Quality Management
SWOT	Strengths, Weaknesses, Opportunities and Threats	TRiP	Turning Research into Practice
SYLL	Standardised Years of Life Lost	TRIPS	Trade Related Aspects of Intellectual Property Rights
T&Cs	Terms and Conditions	TSC	Technical Steering Committee
TAC	Trust Account Form	TSSU	Theatre Sterile Supplies Unit
TAG	Technical Accounting Group	TT	Technology Transfer
TaHF	Towards a Healthier Future	TTF	Turnaround Task Force
TaMHS	Targeted Mental Health in Schools	TTM	Trailing Twelve Months
TANHD	Temporary Additional National Half Day	TTO	To Take Out (drugs)/ Medication to take home
TARN	Trauma Audit and Research Network		Technology Transfer Organisation
TCI	To Come In	TULCRA	Trade Union and Labour Relations (Consolidation) Act 1992
TCoR	Total Cost of Risk		Transfer of Undertakings Protection of Employees
TCP/IP	Transmission Control Protocol/Internet Protocol	TUPE	Transfer of Undertaking (Protection of Employment) Regulations 1981
TCS	Total Commissioning Pilot		Team, Vision, Future
TCT	Transforming Community Services	TVF	Training and Work Experience Scheme
TDL	Thin Client Technology	TWES	
TDO	Training Delivery Lead	UAT	User Acceptance Testing
TDO	Training Development Officer	UCAS	Universities College Admission Service
TDR	Trust Debt Redemption	UDA	Unit of Dental Activity
TDR	Trust Debt Remuneration	U/S	Ultra Sound
TDS	Three times daily	U's and E's	Urea and Electrolytes
TEC	Training and Enterprise Council	U Coding	Un-coded activity
TEL	Trust Executive Letter	UDR	Unregistered Design Right
TESS	Therapeutically Enhanced Secure Services	UEC	UES + Creatinine
TFA	Tripartite Formal Agreement	UEMS	Union Europeenne des Medicins Specialistes (European Union of Specialists)
TFC	Treatment Function Code	UEP	User Experience Performance
TFR	Trust Financial Return	UES	Urea, Sodium and Potassium
TFT	Thyroid function	UGC	University Grants Council
TGWU	Transport and General Workers Union	UGM	Unit General Manager
THB	Transitional Housing Benefit	UITF	Urgent Issues Task Force
THR	Total Hip Replacement		
TI	Transfer Invoice		
TIG	Technical Issues Group		
TKR	Total Knee Replacement		
TLO	Telephone Liaison Officer		

UKCC	United Kingdom Central Council for Nursing, Midwifery & Health Visiting UK Cochrane Centre UK Competition Commission	WCC	World Class Commissioning
		WCF	Working Capital Facility
		WDC	Workforce Development Confederation
UKCRC	United Kingdom Clinical Research Collaboration	WEMSS	Women's Enhanced Medium Secure Services
UKT	UK Transport/Transplant	WEST	Winter Emergency Service Team
UM	Utilisation Management	WFP	Working for Patients
UMT	Unit of Medical Time	WGSMT	Working Group on Specialist Medical Training
URP	User Responsibility Profiles		
UT	User Test User Trialling	WHIN	Women's Health Information Service
		WHO	World Health Organisation
UTD	Unit Training Director	WIC	Walk In Centre
UTG	Unified Training Grade	WIMS	Works Information Management System
UTH	University Teaching Hospital		
UTI	Urinary Tract Infection	WIST	Women in Surgical Training Scheme
VA	Veterans Agency	WL	Waiting List
VADs	Ventricular Assist Devices	WLI	Waiting List Initiative
VAS	Violence and Aggression towards Staff	WP	Working Paper
		WR	Ward Round
VAT	Value Added Tax	WRAP	Wellness Recovery Action Planning
VBS	Vetting and Barring Scheme	WRIU	Wales Regional Information Unit
VC	Venture Capital	WRLDP	Workforce response to local delivery plans
VCA	Venture Capital Association		
VDD	Vendor Due Diligence	WRT	Workforce Review Team
VFM	Value for Money	WRTT	Week Referral to Treatment
VHIU	Very High Intensity Uses	WRTU	Wessex Renal Transport Unit
VHIUs	Very High Intensity Users	Wt	Weight
VIA	Values in Action	WTE	Whole Time Equivalent
VIAN	Voices for Improvement Action Network	WTEP	Whole Time Equivalent Posts
		WTI	Waiting Time Initiative
VLN	Virtual Learning Network	WTO	World Trade Organisation
VS	Vital Signs	YCS	Young Chronic Sick
VS	Voluntary Severance	YDU	Young Disabled Unit
VSC	Voluntary Service Co-ordinator	YHYCYS	Your Health, Your Care, Your Say
VSS	Voluntary Severance Scheme	YISP	Youth Inclusion Support Panel
VTE	Venous Thromboembolism	YOT	Youth Offending Team
VTN	Visiting Training Number		Youth Offender Team
VTR	Vocational Training Record	YOTS	Youth Opportunities Training Scheme
VTS	Vocational Training Scheme		
VW	Virtual Ward	YTD	Year to Date
WAG	Welsh Assembly Government	ZBB	Zero-Base Budgeting
WAMHS	Working Age Mental Health Services		
WAMP	Widening Access Medicine Project		
WAN	Wide Area Network		
WAP	Wireless Application Protocol		

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