

# Addressing Health Inequalities HFMA London, Finance Academy & SDN annual conference 2023



# Our Vision

A tool which supports our partner organisations in North East London to develop efficient patient pathways supporting Population Health Management

For Costing/PLICS reporting to be a Trusted, central source of Financial Management information used across all sites and services within the Trust and by clinical, financial and operational staff alike.

Implement SLR/PLICS reporting, embed throughout the Trust and move towards Service Line Management (SLM) to help the Trust understand areas for improvement and how to organise services in a way which benefits patients and delivers efficiencies for the trust.

As a reporting aid which supports clinicians to quantify the benefits of delivering improvement (such as identified in GIRFT/Model Hospital)

Become 'Best in Class' by 2026 in delivering costing and benchmarking information in support the Trust's ambition to: **be a high-performing group of NHS hospitals, renowned for excellence and innovation, and providing safe and compassionate care to our patients in East London and beyond.**

An essential tool used for Board decision making, enabling the trust to optimise financial benefits and patient outcomes.

A valuable trust tool to support the reduction of clinical variation, and improve the quality of patient care across the trust.

An effective performance management system which creates transparency and accountability around the delivery of the Trust's organisation's strategic objectives



# Reports



## Where is the Value

- “Cost defines the service” culture
  - Inequalities
  - Ethnicity
  - Deprivation
  - Clinical variation
  - Distance from care
  - Drivers of cost
  - Knowing your patients



# Trust Position

Site	Q	Number of FCEs	Ave Episode Cost (£)	Average Length of Stay	Ward Cost per Episode	Theatre Cost per Episode	Medical Cost per Episode	FCE to Re-admiss	Medica... Fit % of LoS	Inpatient % of Population	Ave Distance to Home
<b>Totals</b>		<b>310,969</b>	<b>£2,610</b>	<b>2.88</b>	<b>£2,300</b>	<b>£1,661</b>	<b>£520</b>	<b>3.1%</b>	<b>4.0%</b>	<b>1.0%</b>	<b>6.0mi</b>
The Royal London Hospital		129,246	£2,687	2.72	£2,377	£1,483	£521	4.3%	4.4%	0.6%	6.3mi
St Bartholomews Hospital		70,553	£2,679	2.23	£1,691	£4,632	£526	0.5%	0.7%	0.2%	10.3mi
Whipps Cross University Hospital		67,622	£2,423	3.44	£2,505	£1,139	£523	3.4%	5.7%	0.4%	3.2mi
Newham University Hospital		43,548	£2,557	3.52	£2,740	£1,660	£502	3.5%	4.0%	0.3%	2.7mi



# Diabetes

Diabetes	Q	Number of FCEs	Ave Episode Cost (£)	Average Length of Stay	Ward Cost per Episode	Theatre Cost per Episode	Medical Cost per Episode	FCE to Re-admiss	Medica... Fit % of LoS	Inpatient % of Population	Ave Distance to Home
<b>Totals</b>		<b>310,969</b>	<b>£2,610</b>	<b>2.88</b>	<b>£2,300</b>	<b>£1,661</b>	<b>£520</b>	<b>3.1%</b>	<b>4.0%</b>	<b>1.0%</b>	<b>6.0mi</b>
No		239,053	£2,540	2.69	£2,183	£1,659	£516	2.9%	3.5%	0.9%	6.4mi
Diabetes		71,916	£2,840	3.50	£2,688	£1,671	£535	3.7%	5.4%	0.3%	4.6mi



# Diabetes – Top 10 Service Lines

Service Line	Q	Number of FCEs	Ave Episode Cost (£)	Average Length of Stay	Ward Cost per Episode	Theatre Cost per Episode	Medical Cost per Episode	FCE to Re-admiss	Medica... Fit % of LoS	Inpatient % of Population	Ave Distance to Home
<b>Totals</b>		<b>71,916</b>	<b>£2,840</b>	<b>3.50</b>	<b>£2,688</b>	<b>£1,671</b>	<b>£535</b>	<b>3.7%</b>	<b>5.4%</b>	<b>0.3%</b>	<b>4.6mi</b>
Acute Medicine		9,809	£1,694	3.38	£2,199	£1,385	£402	9.1%	4.2%	0.1%	2.8mi
Gastroenterology		7,970	£1,275	1.96	£1,961	£1,222	£172	2.1%	2.1%	0.1%	2.9mi
Medical Oncology		5,922	£418	1.25	£555	£695	£25	0.0%	0.6%	0.0%	5.9mi
Care of the Elderly		5,860	£3,651	7.24	£5,063	£1,267	£639	4.7%	11.5%	0.0%	2.5mi
Renal & Transplantation		3,880	£2,262	3.08	£1,967	£993	£484	13.4%	6.2%	0.0%	5.4mi
Maternity		3,744	£3,105	3.94	£3,448	£1,201	£484	0.0%	0.0%	0.0%	2.3mi
Respiratory Medicine		3,025	£2,759	4.86	£3,507	£823	£336	1.3%	5.9%	0.0%	4.0mi
Haemato-Oncology		2,897	£1,727	2.14	£1,853	-	£226	0.2%	0.5%	0.0%	10.0mi
General Surgery		2,837	£3,563	4.52	£3,706	£1,717	£850	6.2%	3.0%	0.0%	3.8mi
Interventional Cardiology		2,793	£4,729	2.77	£2,364	£4,691	£908	1.9%	0.3%	0.0%	8.2mi



# Diabetes – Top 10 Ethnicity – Activity and Costs

Ethnic Category	Number of FCEs	Ave Episode Cost (£)	Average Length of Stay	Ward Cost per Episode	Theatre Cost per Episode	Medical Cost per Episode	FCE to Re-admiss	Medica... Fit % of LoS	Inpatient % of Population	Ave Distance to Home
<b>Totals</b>	<b>71,916</b>	<b>£2,840</b>	<b>3.50</b>	<b>£2,688</b>	<b>£1,671</b>	<b>£535</b>	<b>3.7%</b>	<b>5.4%</b>	<b>0.3%</b>	<b>4.6mi</b>
White - British	18,880	£3,274	4.01	£3,152	£1,851	£620	4.2%	6.9%	0.1%	6.3mi
Asian or Asian British - Bangladeshi	12,649	£2,407	3.04	£2,331	£1,677	£437	3.7%	3.5%	1.9%	2.4mi
White - Any other White background	5,476	£2,875	3.32	£2,499	£2,152	£566	2.8%	4.1%	0.2%	5.2mi
Asian or Asian British - Any other Asian background	5,244	£2,554	3.15	£2,354	£1,527	£493	2.8%	3.5%	0.9%	4.3mi
Asian or Asian British - Indian	5,219	£2,896	3.44	£2,612	£1,690	£540	4.5%	4.0%	0.4%	4.3mi
Asian or Asian British - Pakistani	5,120	£2,553	3.11	£2,303	£1,321	£475	4.3%	2.5%	0.6%	3.5mi
Black or Black British - Caribbean	4,729	£2,503	3.77	£2,747	£1,394	£447	4.3%	7.2%	1.0%	3.5mi
Black or Black British - African	4,412	£2,489	3.16	£2,252	£1,530	£524	3.7%	5.5%	0.4%	3.9mi
Other Ethnic Groups - Any other ethnic group	2,904	£3,075	3.80	£3,140	£1,440	£555	2.9%	6.0%	0.4%	4.8mi
Not known	2,066	£4,139	3.63	£3,223	£1,736	£693	2.0%	9.0%	-	9.5mi





# Diabetes – Top 10 Ethnicity – Population Statistics

Ethnic Category	Ave Dist to Gambling	Ave Dist to Fast Food	Ave Dist to Pubs / Bars	Ave Dist to Tobacco	Ave Dist to GP	Ave Dist to Hospital	Ave Dist to Dentist	Ave Dist to Pharmacy	Ave Dist to Leisure Centre	Ave Dist to Blue Space	NDVI Passive Green	Annual mean Nitrogen Dioxide ( $\mu\text{g}/\text{m}^3$ )	Annual mean Particulate Matter ( $\mu\text{g}/\text{m}^3$ )	Annual mean Sulphur Dioxide ( $\mu\text{g}/\text{m}^3$ )	Health Domain Score	Green / Blue space Domain Score	Air Quality Domain Score	Retail Domain Score
<b>Totals</b>	<b>1.1mi</b>	<b>0.8mi</b>	<b>1.0mi</b>	<b>1.9mi</b>	<b>1.1mi</b>	<b>1.2mi</b>	<b>1.1mi</b>	<b>0.9mi</b>	<b>1.7mi</b>	<b>2.0mi</b>	<b>0.31</b>	<b>27.77</b>	<b>19.46</b>	<b>2.26</b>	<b>-0.89</b>	<b>0.32</b>	<b>1.77</b>	<b>0.91</b>
White - British	1.4mi	1.1mi	1.2mi	2.3mi	1.3mi	1.5mi	1.4mi	1.1mi	2.0mi	2.0mi	0.34	26.30	19.05	2.12	-0.69	0.16	1.59	0.74
Asian or Asian British - Bangladeshi	0.9mi	0.6mi	0.8mi	1.7mi	0.9mi	1.0mi	0.9mi	0.7mi	1.3mi	1.5mi	0.26	31.64	19.88	2.44	-1.06	0.35	2.03	1.08
White - Any other White background	1.1mi	0.8mi	1.0mi	2.0mi	1.1mi	1.3mi	1.1mi	0.9mi	1.7mi	2.0mi	0.31	27.38	19.42	2.21	-0.85	0.28	1.73	0.85
Asian or Asian British - Any other Asian background	0.9mi	0.7mi	1.0mi	1.7mi	1.0mi	1.1mi	0.9mi	0.8mi	1.6mi	2.2mi	0.29	27.32	19.52	2.29	-0.96	0.44	1.80	0.96
Asian or Asian British - Indian	0.9mi	0.7mi	1.0mi	1.6mi	0.9mi	1.1mi	0.9mi	0.8mi	1.7mi	2.3mi	0.29	26.61	19.68	2.31	-1.00	0.48	1.80	0.98
Asian or Asian British - Pakistani	0.8mi	0.7mi	0.9mi	1.5mi	0.8mi	1.1mi	0.9mi	0.7mi	1.4mi	2.4mi	0.30	26.85	19.73	2.34	-1.08	0.47	1.82	1.03
Black or Black British - Caribbean	0.9mi	0.7mi	0.9mi	1.7mi	0.9mi	1.1mi	1.1mi	0.8mi	1.5mi	2.2mi	0.30	27.69	19.75	2.30	-0.94	0.40	1.82	0.97
Black or Black British - African	0.9mi	0.7mi	1.0mi	2.0mi	1.0mi	1.1mi	1.1mi	0.8mi	1.6mi	1.9mi	0.29	28.01	19.65	2.32	-0.93	0.36	1.83	0.92
Other Ethnic Groups - Any other ethnic group	1.0mi	0.8mi	1.0mi	2.1mi	1.1mi	1.1mi	1.1mi	0.9mi	1.7mi	2.0mi	0.31	27.44	19.28	2.19	-0.88	0.30	1.72	0.87
Not known	1.5mi	1.1mi	1.3mi	2.7mi	1.3mi	1.4mi	1.3mi	1.1mi	2.2mi	2.2mi	0.33	24.62	18.61	2.04	-0.70	0.27	1.48	0.69



# Diabetes – White British – Age Profile

Age Range	Number of FCEs	Ave Episode Cost (£)	Average Length of Stay	Ward Cost per Episode	Theatre Cost per Episode	Medical Cost per Episode	FCE to Re-admiss	Medica... Fit % of LoS	Inpatient % of Population	Ave Distance to Home
<b>Totals</b>	<b>18,880</b>	<b>£3,274</b>	<b>4.01</b>	<b>£3,152</b>	<b>£1,851</b>	<b>£620</b>	<b>4.2%</b>	<b>6.9%</b>	<b>0.1%</b>	<b>6.3mi</b>
70 to 79	5,853	£3,349	4.07	£3,333	£2,087	£643	3.8%	7.7%	0.0%	5.3mi
60 to 69	4,414	£3,068	3.28	£2,655	£2,091	£615	3.1%	4.5%	0.0%	8.0mi
80 to 89	3,751	£3,218	5.09	£3,505	£1,412	£571	5.5%	9.2%	0.0%	4.1mi
50 to 59	2,380	£3,575	3.34	£3,419	£1,984	£700	4.2%	4.5%	0.0%	8.0mi
90 to 99	829	£3,017	6.06	£3,700	£1,094	£636	5.3%	11.5%	0.0%	3.0mi
40 to 49	762	£2,077	2.71	£2,011	£1,254	£409	2.1%	0.9%	0.0%	11.4mi
30 to 39	558	£2,906	3.13	£2,374	£1,218	£496	6.5%	0.9%	0.0%	6.2mi
20 to 29	203	£3,435	4.06	£2,089	£1,814	£682	7.4%	0.0%	0.0%	10.7mi
10 to 19	103	£14,188	3.93	£4,275	£1,082	£849	7.8%	0.0%	0.1%	17.9mi
0 to 9	18	£9,366	6.72	£8,337	-	£3,131	0.0%	0.0%	0.2%	2.3mi
-	6	£8,077	16.17	£9,239	£2,245	£1,999	0.0%	19.6%	0.2%	1.6mi
100 and over	3	£4,832	9.33	£4,225	£892	£677	0.0%	10.7%	0.2%	2.7mi



# Deprivation decile – White British – Activity and Costs

Deprivation Decile	Number of FCEs	Ave Episode Cost (£)	Average Length of Stay	Ward Cost per Episode	Theatre Cost per Episode	Medical Cost per Episode	FCE to Re-admiss	Medica... Fit % of LoS	Inpatient % of Population	Ave Distance to Home
<b>Totals</b>	<b>18,880</b>	<b>£3,274</b>	<b>4.01</b>	<b>£3,152</b>	<b>£1,851</b>	<b>£620</b>	<b>4.2%</b>	<b>6.9%</b>	<b>0.1%</b>	<b>6.3mi</b>
3	4,566	£2,980	4.19	£3,248	£1,743	£546	4.6%	7.7%	0.7%	4.2mi
2	3,513	£2,896	4.02	£3,014	£1,605	£520	4.6%	7.8%	0.8%	4.2mi
4	2,811	£3,110	3.79	£2,928	£1,710	£596	3.6%	6.0%	0.5%	5.7mi
5	1,541	£3,964	3.58	£4,061	£1,799	£752	4.3%	5.8%	0.3%	7.0mi
6	1,369	£3,669	4.15	£3,170	£1,904	£740	4.5%	7.0%	0.4%	6.7mi
7	1,145	£3,295	3.99	£2,998	£2,194	£686	3.1%	6.1%	0.3%	7.1mi
8	1,028	£3,618	4.02	£2,647	£2,342	£740	4.6%	6.5%	0.3%	9.2mi
9	879	£4,277	4.15	£3,273	£2,283	£786	3.8%	5.5%	0.2%	13.8mi
-	850	£3,071	3.80	£3,117	£1,735	£540	4.1%	7.5%	0.0%	8.0mi
10	677	£3,855	4.01	£2,947	£2,445	£808	1.9%	6.5%	0.2%	12.2mi
1	501	£3,381	4.50	£3,191	£1,456	£584	4.4%	5.9%	0.4%	8.7mi

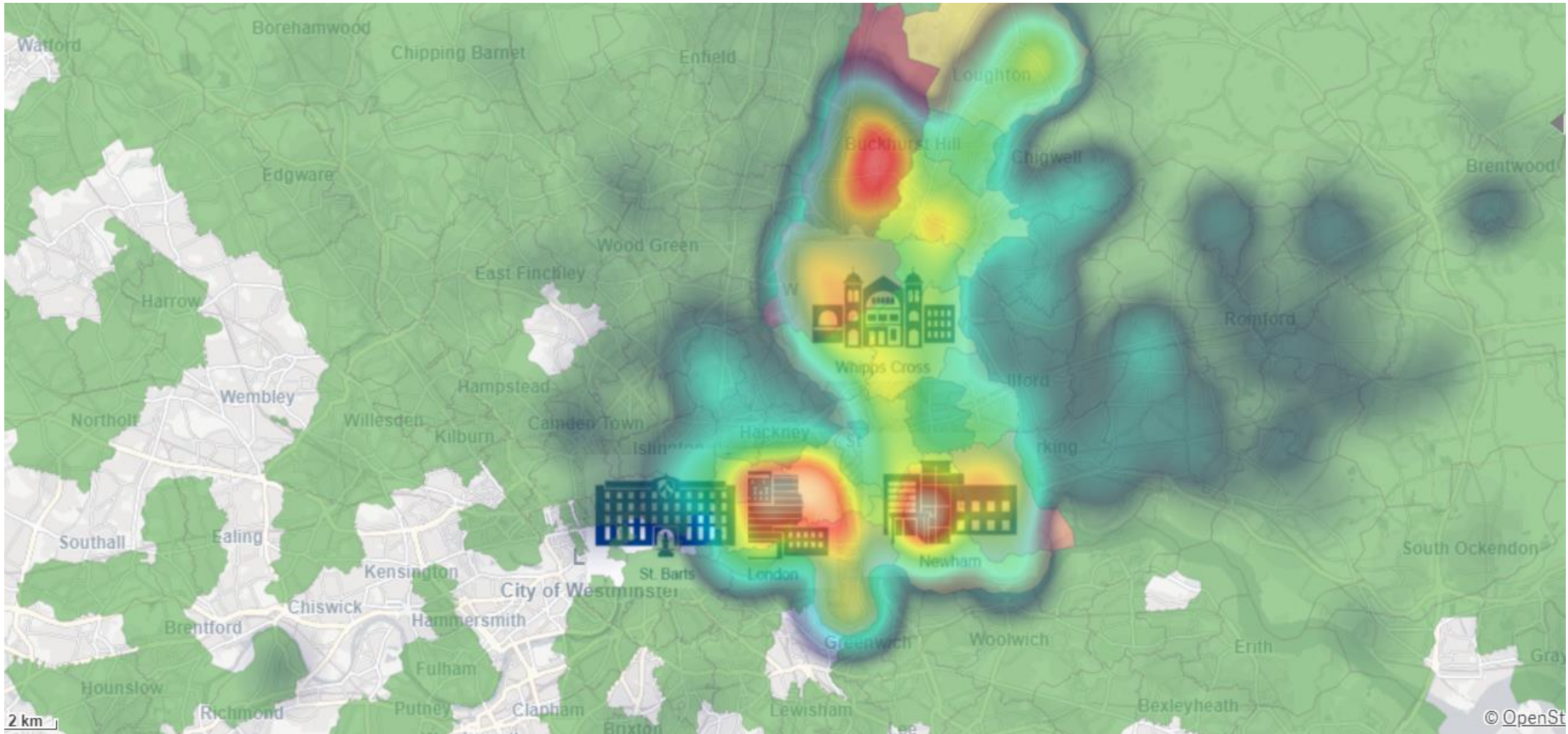


# Deprivation decile – White British – Population Statistics

Deprivation Decile	Ave Dist to Gambling	Ave Dist to Fast Food	Ave Dist to Pubs / Bars	Ave Dist to Tobacco	Ave Dist to GP	Ave Dist to Hospital	Ave Dist to Dentist	Ave Dist to Pharmacy	Ave Dist to Leisure Centre	Ave Dist to Blue Space	NDVI Passive Green Space Value	Annual mean Nitrogen Dioxide (µgm³)	Annual mean Particulate Matter (µgm³)	Annual mean Sulphur Dioxide (µgm³)	Health Domain Score	Green / Blue space Domain Score	Air Quality Domain Score	Retail Domain Score
<b>Totals</b>	<b>1.4mi</b>	<b>1.1mi</b>	<b>1.2mi</b>	<b>2.3mi</b>	<b>1.3mi</b>	<b>1.5mi</b>	<b>1.4mi</b>	<b>1.1mi</b>	<b>2.0mi</b>	<b>2.0mi</b>	<b>0.34</b>	<b>26.30</b>	<b>19.05</b>	<b>2.12</b>	<b>-0.69</b>	<b>0.16</b>	<b>1.59</b>	<b>0.74</b>
1	1.3mi	1.0mi	1.3mi	2.7mi	0.9mi	1.1mi	1.3mi	0.9mi	1.8mi	2.0mi	0.33	27.73	19.30	2.20	-0.87	0.24	1.68	0.55
2	1.0mi	0.8mi	1.0mi	2.0mi	0.9mi	1.1mi	1.1mi	0.8mi	1.5mi	1.7mi	0.30	29.57	19.79	2.34	-0.94	0.26	1.89	0.92
3	1.1mi	0.9mi	1.0mi	1.9mi	1.1mi	1.3mi	1.3mi	0.9mi	1.8mi	2.0mi	0.31	28.39	19.75	2.30	-0.85	0.31	1.83	0.96
4	1.1mi	0.9mi	0.9mi	2.1mi	1.3mi	1.3mi	1.2mi	1.1mi	1.7mi	2.0mi	0.35	26.53	19.23	2.14	-0.72	0.15	1.61	0.83
5	1.5mi	1.2mi	1.4mi	2.4mi	1.5mi	1.5mi	1.4mi	1.1mi	2.0mi	2.2mi	0.34	25.63	19.07	2.08	-0.64	0.22	1.53	0.68
6	1.6mi	1.2mi	1.4mi	2.4mi	1.3mi	1.8mi	1.4mi	1.3mi	2.1mi	2.0mi	0.38	24.55	18.83	2.02	-0.55	-0.03	1.43	0.58
7	2.2mi	1.8mi	1.7mi	3.4mi	1.9mi	2.3mi	1.9mi	1.8mi	2.7mi	1.8mi	0.39	23.89	18.47	1.95	-0.31	-0.05	1.34	0.35
8	2.3mi	1.7mi	1.6mi	3.2mi	2.2mi	2.2mi	1.9mi	1.9mi	3.2mi	2.2mi	0.43	22.08	18.13	1.76	-0.22	-0.16	1.14	0.40
9	2.6mi	2.3mi	1.7mi	3.6mi	1.8mi	2.2mi	1.8mi	1.5mi	3.1mi	2.9mi	0.43	20.54	17.64	1.64	-0.36	0.04	0.95	0.34
10	2.3mi	1.7mi	1.3mi	3.1mi	1.8mi	2.1mi	1.6mi	1.4mi	2.5mi	2.6mi	0.46	20.43	17.41	1.64	-0.33	-0.10	0.93	0.38
-	0.3mi	0.3mi	0.2mi	0.3mi	0.1mi	0.3mi	0.1mi	0.1mi	0.4mi	0.1mi	0.02	0.19	0.28	0.02	0.01	-0.01	-0.04	-0.02



# Diabetes – White British - Map



# Diabetes – Bengali – Age Profile

Age Range	Q	Number of FCEs	Ave Episode Cost (£)	Average Length of Stay	Ward Cost per Episode	Theatre Cost per Episode	Medical Cost per Episode	FCE to Re-admiss	Medica... Fit % of LoS	Inpatient % of Population	Ave Distance to Home
<b>Totals</b>		<b>12,649</b>	<b>£2,407</b>	<b>3.04</b>	<b>£2,331</b>	<b>£1,677</b>	<b>£437</b>	<b>3.7%</b>	<b>3.5%</b>	<b>1.9%</b>	<b>2.4mi</b>
60 to 69		3,152	£2,286	2.82	£2,029	£2,103	£409	4.2%	3.6%	0.5%	2.7mi
50 to 59		2,027	£2,424	2.71	£2,148	£1,493	£485	3.4%	3.2%	0.4%	2.7mi
30 to 39		1,625	£2,221	3.04	£2,414	£902	£398	1.2%	0.4%	0.4%	2.1mi
40 to 49		1,582	£2,523	2.43	£1,830	£3,795	£409	3.1%	1.4%	0.3%	2.9mi
80 to 89		1,558	£2,256	3.80	£2,903	£1,015	£375	5.5%	8.0%	0.2%	1.8mi
70 to 79		1,552	£2,387	3.33	£2,496	£1,299	£460	5.2%	4.4%	0.3%	2.3mi
20 to 29		760	£2,554	3.48	£2,804	£931	£451	0.9%	0.0%	0.2%	2.0mi
90 to 99		213	£2,418	4.31	£3,537	£1,316	£388	8.5%	8.9%	0.2%	2.3mi
10 to 19		154	£5,417	3.52	£2,814	£1,304	£1,033	3.2%	0.4%	0.2%	1.5mi
0 to 9		24	£8,570	5.50	£7,875	£619	£3,061	12.5%	0.0%	0.2%	1.8mi
100 and over		2	£4,586	6.50	£8,154	-	£584	0.0%	0.0%	0.1%	0.3mi



# Deprivation Decile – Bengali community – Activity and Costs

Deprivation Decile	Number of FCEs	Ave Episode Cost (£)	Average Length of Stay	Ward Cost per Episode	Theatre Cost per Episode	Medical Cost per Episode	FCE to Re-admiss	Medica... Fit % of LoS	Inpatient % of Population	Ave Distance to Home
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2	4,314	£2,564	3.11	£2,405	£2,205	£449	4.4%	3.7%	3.4%	2.0mi
3	4,244	£2,161	2.94	£2,195	£1,204	£413	3.5%	3.6%	3.6%	2.0mi
4	1,806	£2,451	2.98	£2,297	£2,087	£363	3.2%	2.9%	3.1%	2.4mi
-	841	£2,583	3.28	£2,582	£1,204	£575	1.9%	4.7%	0.3%	1.8mi
5	443	£2,578	3.17	£2,553	£1,325	£500	3.8%	3.7%	1.7%	4.6mi
6	383	£2,234	2.59	£2,078	£1,033	£427	3.1%	1.9%	1.7%	7.0mi
7	160	£1,965	2.66	£1,708	£810	£332	0.6%	1.6%	1.8%	4.8mi
1	157	£2,231	2.71	£2,004	£1,881	£512	5.1%	3.3%	3.2%	4.1mi
8	156	£3,715	4.49	£3,463	£2,183	£675	8.3%	3.4%	2.0%	3.3mi
9	123	£2,426	3.48	£2,762	£987	£449	4.1%	1.4%	2.2%	4.4mi
10	22	£3,173	4.59	£3,797	£889	£537	4.5%	6.9%	3.9%	3.2mi



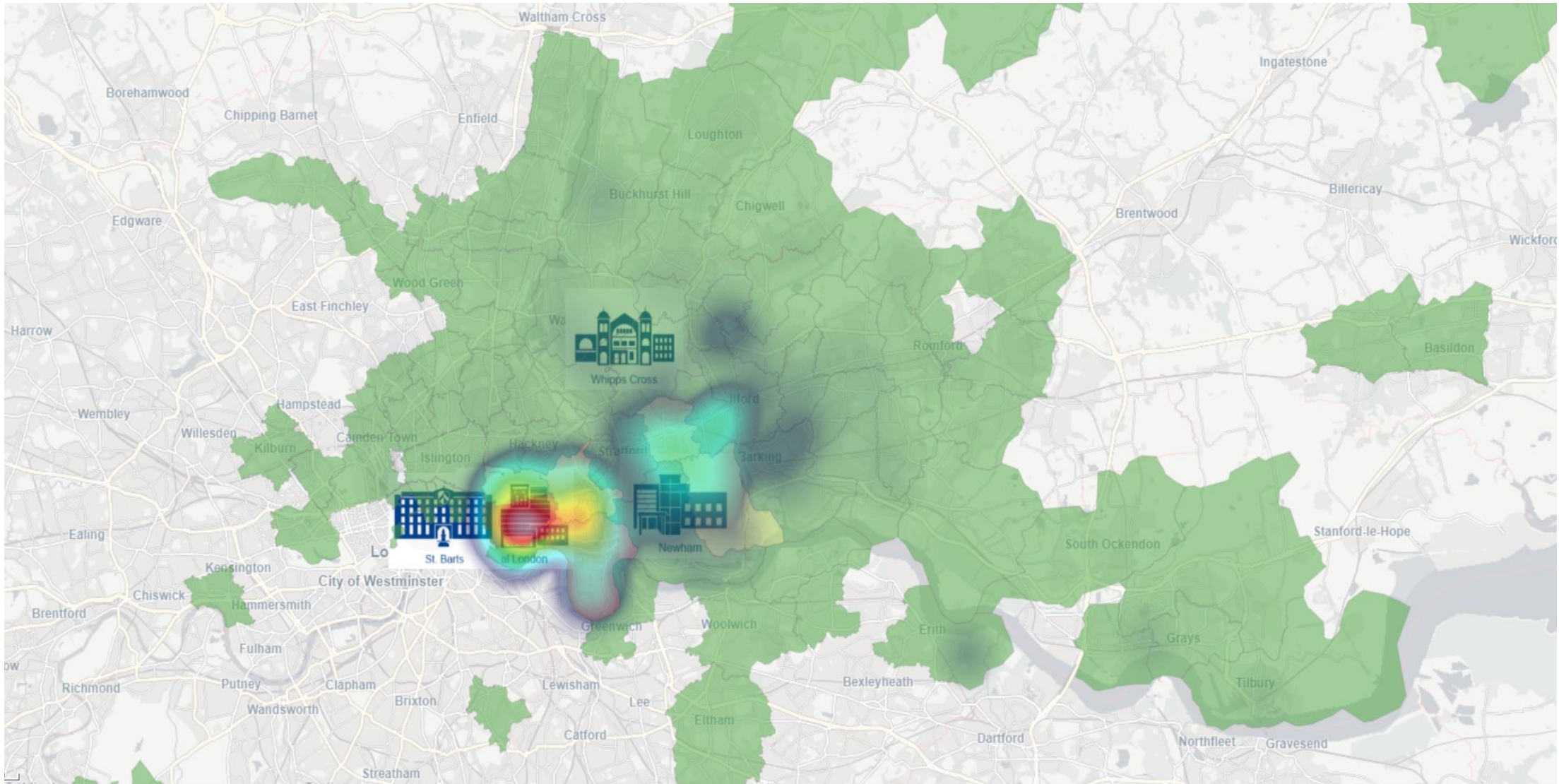
# Deprivation Decile – Bengali community – Population Statistics

Deprivation Decile	Ave Dist to Gambling	Ave Dist to Fast Food	Ave Dist to Pubs / Bars	Ave Dist to Tobacco	Ave Dist to GP	Ave Dist to Hospital	Ave Dist to Dentist	Ave Dist to Pharmacy	Ave Dist to Leisure Centre	Ave Dist to Blue Space	NDVI Passive Green Space Value	Annual mean Nitrogen Dioxide (µgm³)	Annual mean Particulate Matter (µgm³)	Annual mean Sulphur Dioxide (µgm³)	Health Domain Score	Green / Blue space Domain Score	Air Quality Domain Score	Retail Domain Score
<b>Totals</b>	<b>0.9mi</b>	<b>0.6mi</b>	<b>0.8mi</b>	<b>1.7mi</b>	<b>0.9mi</b>	<b>1.0mi</b>	<b>0.9mi</b>	<b>0.7mi</b>	<b>1.3mi</b>	<b>1.5mi</b>	<b>0.26</b>	<b>31.64</b>	<b>19.88</b>	<b>2.44</b>	<b>-1.06</b>	<b>0.35</b>	<b>2.03</b>	<b>1.08</b>
1	1.0mi	0.7mi	0.9mi	1.6mi	0.6mi	0.9mi	0.9mi	0.7mi	1.3mi	1.6mi	0.27	33.28	19.93	2.45	-1.19	0.34	2.04	0.98
2	0.8mi	0.6mi	0.7mi	1.7mi	0.8mi	1.0mi	0.9mi	0.7mi	1.2mi	1.4mi	0.25	33.18	20.17	2.50	-1.15	0.34	2.11	1.12
3	0.8mi	0.6mi	0.7mi	1.4mi	0.8mi	0.9mi	1.0mi	0.7mi	1.3mi	1.7mi	0.26	31.91	20.26	2.50	-1.15	0.42	2.09	1.20
4	0.9mi	0.6mi	0.8mi	1.7mi	1.0mi	1.1mi	0.8mi	0.8mi	1.3mi	1.6mi	0.26	31.37	20.01	2.46	-1.04	0.36	2.02	1.10
5	1.1mi	0.9mi	0.9mi	2.1mi	1.3mi	1.2mi	1.1mi	0.9mi	1.7mi	1.3mi	0.26	29.97	19.81	2.35	-0.76	0.22	1.91	0.84
6	1.2mi	0.9mi	1.3mi	2.6mi	1.2mi	1.5mi	1.1mi	1.1mi	2.2mi	1.2mi	0.28	26.56	18.93	2.17	-0.67	0.10	1.58	0.59
7	1.0mi	0.7mi	0.7mi	2.4mi	1.3mi	1.4mi	1.0mi	0.9mi	1.7mi	1.4mi	0.21	30.88	19.37	2.38	-0.97	0.51	1.85	1.12
8	1.7mi	1.2mi	0.7mi	2.7mi	1.5mi	1.9mi	1.0mi	1.6mi	1.6mi	0.8mi	0.24	32.60	19.62	2.36	-0.51	-0.09	1.93	0.57
9	1.7mi	1.1mi	1.0mi	2.5mi	1.2mi	1.7mi	1.0mi	1.4mi	1.7mi	1.9mi	0.36	30.00	19.45	2.27	-0.60	0.11	1.75	0.50
10	1.4mi	0.8mi	0.7mi	3.0mi	1.9mi	2.4mi	1.2mi	1.3mi	2.0mi	1.4mi	0.32	25.69	18.69	1.96	-0.26	0.07	1.43	0.69
-	0.0mi	0.0mi	0.0mi	0.0mi	0.0mi	0.0mi	0.0mi	0.0mi	0.0mi	0.0mi	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00





# Diabetes – Asian - Map



## Key Messages

- Done with clinicians in mind
- Clinical service drives the cost
- Equality pivotal
- Changing culture



# Thank you

- For listening
- To all our clinicians
- To the Costing Clinical committee
- Hardev Virdee Group CFO
- To our patients

