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# Costing Conference 2022

13 April 2022 – Online

**The Institute's annual costing conference provides the NHS with the latest developments and guidance in NHS costing, as well as increasing awareness of the collaborative approach needed to truly harness the power of data. The day will include interactive workshops, case study examples and policy updates.**

This is a must-attend conference for those looking for support to meet costing requirements. The day is aimed at healthcare costing professionals and those not in a costing role but with an interest in the costing agenda.

**09:20 Login, exhibition and networking**

**09:50 Chair's welcome**

*Dinah McLannahan, Chief Finance Officer, Sandwell and West Birmingham NHS Trust*

**09:55 National Update**

*Chris Walters, Director of Pricing and Costing, NHS England and NHS Improvement*

*Helen Laing, Deputy Director of Costing, NHS England and NHS Improvement*

Chris and Helen will be sharing the latest developments on the proposed move to a more frequent cost collection as well as updates on all of the latest news from the national costing and pricing team.

**10:20 Break, exhibition and networking**

**10:30 Understanding the value of data**

*James Reed, Chief Clinical Information Officer and Consultant Forensic Psychiatrist, Birmingham and Solihull Mental Health NHS Foundation Trust*

Costing teams have a wealth of data at their disposal and many now have cost and activity data down to patient-level. The challenge is how to make the most of this data to support improvements in the delivery of care. In this session James will talk about the importance of interpreting and analysing data and how costing teams can work with clinical colleagues to use the data they have to improve service delivery and support service change. As we move to a more system-based approach, James will also look at some of the challenges in using the information we have beyond organisational boundaries and what can be achieved when clinical, financial and informatics colleagues work together.

**11:00 Break, exhibition and networking**

**11:20 Health inequalities and costing**

*Mary Hill, Head of Policy – Health Inequalities Improvement and Ranjit Senghera, National lead for Equality and Health Inequalities, NHS England and NHS Improvement*

The skills and resources already within costing teams means that they are well equipped to support local initiatives on health inequalities. Their expertise in the interpretation and use of cost and activity data, as well as their partnerships with business intelligence colleagues will be extremely beneficial in enabling identification of opportunities to reduce inequalities. In this session Mary and John will give an overview of the national strategy and look at how costing teams can support this work.

**12:00 Lunch break, exhibition and networking**

**12:50 Workshops (list of workshop sessions below)**

**13:40 Break, exhibition and networking**

**14:00 The role of costing in supporting financial sustainability**

*Panel members: Paul Sheldon, Chief Finance Officer, Northamptonshire Healthcare NHS Foundation Trust and Leicestershire Partnership NHS Trust, Claire Wilson, Chief Finance Officer, Wirral University Teaching Hospital NHS Foundation Trust, Duncan Orme, Acting Chief Finance Officer, Nottingham University Hospitals NHS Trust, Clara Day, Interim Clinical Lead, Birmingham and Solihull ICS*

Over the past two years there has been a focus on operational management of the pandemic which has led to efficiency requirements being put on hold. Guidance for 2022/23 signals a return to a financial regime that involves delivering savings. Recovery plans will require trusts to use limited resources to maximum effect with productivity, efficiency and value foremost in the minds of senior leaders. This panel session will discuss the

role of costing teams in supporting financial sustainability and how exploring the costs of care across whole patient pathways could provide opportunities to deliver real savings across systems.

**14:45 Break, exhibition and networking**

**15:00 Creating a data-driven funding model to address population need and reduce inequalities**

*Nicci Briggs, Executive Director of Finance, Contracting and Governance at Leicester, Leicestershire and Rutland CCGs*

The LLR team were a key part of a multidisciplinary team that developed the innovative LLR Primary Care funding model utilising population health data, primary care, secondary care, and costing information to create a needs-based funding formula. Nicci will be sharing further details about the model which was shortlisted and highly commended for the 2021 HFMA Costing Award.

**15:40 Chair's closing remarks**

**15:45 Exhibition and networking**

**16:30 Close**

## Workshop sessions

**Please note:** delegates will be able to attend one from the following list on the day. The other sessions are being recorded and will be available to all delegates after the day.

### **Workshop A – Exploring readmission trends using PLICS data**

*Jennifer Pennell, Head of Corporate Finance, Mid Cheshire Hospitals NHS Foundation Trust*

The number of emergency readmissions was being flagged internally as a concern. At the time the reporting and monitoring of readmissions was done in a basic way and there was no data readily available for clinicians and managers to identify trends, hotspots or flag patients requiring review. The costing team developed a PLICS dashboard with clinicians which analysed the readmissions and linked original admissions in terms of costs, HRG sub chapter, diagnosis, ward and clinician. This was used by senior clinical staff to review the readmissions and enable a more targeted approach. In this session Jenny will share details of the process they went through and how the data is being used. The session will also explore the trusts plans to fully embed PLICS across the organisation and wider across the ICS.

### **Workshop B – How do we measure value in mental health?**

*Keiley Gardner, Finance Manager – Reporting and Costing, North East London NHS FT and Sheelagh Carr, Head of Costing, Systems and Projects, Greater Manchester Mental Health NHS FT*

In 2020, the Institute worked with a number of organisations on the [mental health value challenge](#) to ask the question, "How can we maximise the use of resources in mental health to provide the best possible outcomes for service users".

In this interactive session, Keiley and Sheelagh will talk about their involvement in the project, the challenges they faced and the outcomes. They would welcome a conversation around the subject from others who have ever thought about or implemented a working process.

### **Workshop C – Using data to improve service delivery**

*Sarah McQuarry, Finance Systems & Costing Accountant, University Hospitals Plymouth NHS Trust*

Reporting accurate patient-level costing data into a national database isn't the only reason to cost using PLICS, and increasingly is not even the main reason. Many organisations now analyse and interpret their data locally to make important decisions about their services. In this session, Sarah will share details of the costing journey at University Hospitals Plymouth, the challenges they have faced during the pandemic, the areas where PLICS data is being used to improve service delivery and their plans for the future.