



# Introduction to Costing in the NHS

Double Tree Hilton, Manchester, 15 January 2020

This regional networking and training event has been designed specifically for those new to costing or those that will benefit from an overview of costing and its role in the NHS. The event will provide delegates with an introduction to costing, why we cost and will provide some insight into the costing process.

You will hear about the National Cost Collection and the importance of accurate costing information to the wider NHS. The day will conclude with a session looking at examples of how costing information can be used to help inform decision making and improve the delivery of care.

**10:00 Registration**

**10:30 Chair's welcome and introductions**

*Andrew Monahan, Policy and Research Manager, HFMA and former finance business partner, Royal Bournemouth and Christchurch Hospitals NHS FT*

**10:35 Introduction to costing in the NHS**

*Andrew Monahan, Policy and Research Manager, HFMA and former finance business partner, Royal Bournemouth and Christchurch Hospitals NHS FT*

Collecting, analysing and understanding the cost of NHS patient care is vitally important in making decisions about how to manage and deliver sustainable high-quality services. This session will introduce the key concepts of patient-level costing, including:

- What is costing
- Why costing is important
- Why we collect costing information
- The role of a costing practitioner

**11:00 Transforming costing in the NHS**

*Jack Hardman, Costing Lead, NHS England and Improvement*

Costing in the NHS has changed significantly over recent years. In this session you will hear about the evolution from reference costs to the Costing Transformation Programme, the development of the costing standards, the National Cost Collection and the move towards patient-level costing.

**11:30 Refreshments and networking**

**11:50 Costing process in focus - reconciliation**

*Donna Pannell, Costing Lead, NHS England and Improvement*

It is crucial that the total expenditure used for costing can be reconciled to the annual accounts and board papers so that senior teams recognise the figures and are confident with the integrity of the costs. This session will cover, at an introductory level, the adjustments in the reconciliation, where they need to reconcile to and a brief understanding of the accounts. It will also provide hints and tips on how to complete and check your reconciliation, as well as examples of errors and issues from our reviews.

**12:30 Lunch and networking**

**13:00**      **Interactive session**  
*Andrew Monahan, Policy and Research Manager, HFMA and former finance business partner, Royal Bournemouth and Christchurch Hospitals NHS FT*

This will be an interactive discussion session looking at how costing works in practice. Delegates will discuss a number of costing challenges at their tables.

**13:30**      **Troubleshooting common challenges**  
*NHS England and NHS Improvement Costing Team*

In this session, representatives from the costing team will run through a number of 'frequently asked questions' and challenges about costing in the NHS. They will provide advice about navigating these challenges and signpost resources that can support your journey.

**14:00**      **Comfort break**

**14:15**      **Making the most of patient-level data**  
*Jaime Jenkinson and Alex Meghen, Pennine Care NHS Foundation Trust*

Collection of accurate patient-level costing data is not just about the National Cost Collection. Organisations with PLICS can analyse and interpret their data locally to make important decisions about their services. This session will include details of how the organisation is using costing information to help improve to patient care.

**15:00**      **Chair's reflections and close**  
A look back at the learning from the day and the actions to take back to your organisation.



This event aligns with the Institute themes Confident Costing and Translating Data