

**WEDNESDAY
22 MAY
2019**

THE VALUE SUMMIT

Working together to improve patient care

**MILLENNIUM
GLOUCESTER
HOTEL
LONDON**

There is significant change on the horizon for healthcare, from the way that we work as a system, to the technology we use and what patients expect from the NHS. Yet the question remains, how do we close the gap between demand and resource to create a truly sustainable healthcare system?

Future-Focused Finance and HFMA's Healthcare Costing for Value Institute have partnered to deliver The Value Summit 2019. This event will tackle one of the key pieces in the value jigsaw – clinical and financial collaboration. The day will provide real life examples of clinical and financial teams working together to close the gap between demand and resource, helping to create a truly sustainable healthcare system.

09:00 Registration, coffee and networking

10:00 Chairs' welcome and an introduction to value-based healthcare

***Bill Gregory**, HFMA President and Chief Finance Officer, Lancashire Care NHS Foundation Trust and **Jean MacLeod**, Consultant Physician in Medicine and Diabetes, North Tees and Hartlepool NHS Foundation Trust*

10:10 Value: the future of sustainable healthcare?

***Professor Sir Muir Gray**, Founding Director, Oxford Centre for Triple Value Healthcare*

In this session, Muir will consider what steps are needed to improve health and social care. He will reflect on the need to focus on healthcare at a population level, and the vital role of clinical and financial teams. Muir will explain how value can be used as a tool to help deliver sustainable healthcare into the future.

10:40 Redesigning services to eliminate unwarranted variation and lower system costs

***Caroline Clarke**, Group Chief Executive, **John Connolly**, Group Medical Director for Clinical Pathways and **Peter Ridley**, Group Chief Finance and Compliance Officer, Royal Free London NHS Foundation Trust*

It has become widely recognised that unwarranted variation in clinical practice and process can result in higher system costs and on some occasions worse patient outcomes. NHS trusts are starting to consider ways to reduce this variation to deliver better value healthcare.

In this session, you will hear about 'Clinical Practice Groups' – a programme at the Royal Free that has empowered clinical teams to redesign services to eliminate variation. Caroline, John and Peter will explain how the trust is driving innovation using data to deliver evidence-based, standardised clinical practices and explain the financial opportunities and clinical benefits of doing so.

11:15 Q&A

11:30 Refreshments

12:00 Learning labs: value in practice

13:00 Lunch and networking

14:00 Leading the way: creating conditions for value and collaboration across a population. *This panel session will be chaired by **Jean MacLeod**, Consultant Physician in Medicine and Diabetes, North Tees and Hartlepool NHS Foundation Trust. The panel will include:*

***Jagtar Singh**, Trust Chair, Coventry and Warwickshire Partnership Trust*

***Jane Carlile**, Medical Director and Specialist Advisor for Mental Health Payment Systems, Royal College of Psychiatrists*

***Mary Hutton**, ICS Lead/Accountable Officer, NHS Gloucestershire CCG*

***Carol Anderson**, Chief Nurse, Cambridgeshire and Peterborough CCG*

***Kevin Downs**, Executive Director of Finance and Performance, University Hospitals of Derby and Burton NHS Foundation Trust*

We will be asking our panel to address some of the key barriers to implementing value at a local and system level, followed by a discussion about how clinical and financial colleagues can tackle these issues together. Delegates will have the opportunity to ask the panel questions, including how healthcare leaders can drive value and collaboration at a population level.

15:00 Refreshment break

15:30 Putting value at the heart of decision making in the NHS

***Bob Alexander**, Independent Chair, Sussex and East Surrey STP and NED of Community Health Partnerships and **Karen Eastman**, Lead for Unwarranted Clinical Variation, Sussex and East Surrey Sustainability Transformation Partnership and **Paul Miller**, BPV lead facilitator.*

In order to tackle the growing pressure to deliver more for less, Sussex and East Surrey Sustainability and Transformation Partnership have developed a multi-disciplinary musculoskeletal group to gain a better understanding of clinical variation within MSK services.

In this session you will hear how the Sussex and East Surrey STP is using the Best Possible Value decision framework to bring together clinical and finance staff from providers and commissioners to collectively decide on solutions to tackle the key issues. Karen will describe the process so far and Bob will conclude the session by reflecting on the importance of embedding value in decision making, and the role NHS leaders can play in supporting the delivery of better value care.

16:15 Q&A

16:30 Chairs' final comments and close

Learning labs

Please select one learning lab from the options below:

A: Unlocking the learning from leaders in value-based healthcare

John Rooke, Head of Care System Transformation, PA Consulting

The logic of value-based healthcare is incontrovertible, although the practice of shifting health economies towards this approach can feel daunting. But, as more places make the move, we can learn from the techniques they have used, and better articulate the case for value-based healthcare. In this session John will explore some of these lessons from the leaders in value-based healthcare, in particular:

- Taking the plunge: there are plenty of reasons “why not” but those who start can see positive results even in the first few years
- Organise around patients: redefining the roles of healthcare leaders, commissioners and front-line professionals
- Harness technology: to empower people and staff and enable collaboration
- Get a grip on data: collecting and analysing data tied to outcomes

The session will give examples from first-hand experience of how healthcare systems are turning the value rhetoric into reality. It ends with a challenge to system leaders to seize the initiative, to ask “why not” instead of “why”, and with some practical steps to move forward.

B: How evidence-based interventions can deliver value

Dr Ian Sinha, Respiratory consultant, **Jason Dean**, Service Improvement & Costing Accountant, Alder Hey Children's NHS Foundation Trust

In this session, you will hear how clinical teams at Alder Hey Children's Hospital are taking an evidence-based approach (EBI) to delivering care to their patients – and the significant impact this has had on patient care, patient flow and hospital finances.

Ian will explain how the team transformed the respiratory pathway by working with parents, nurses and doctors to identify the outcomes that are most important to the patient. You will then hear how patient-level costing data was used to evidence the financial and operational impact of this change - over £1m and 1,000 bed days per annum on a single condition. This collaborative approach has enabled Ian and Jason to demonstrate the potential of the EBI concept to the patient, and a team has been put together to apply the same principle to other conditions.

C: From aspiration to action: practical steps towards collaborative working

Faculty of Medical Leadership and Management Senior Fellow **Dr Tony Berendt**, Former Medical Director of Oxford University Hospitals and **Kevin Downs**, Executive Director of Finance and Performance, University Hospitals of Derby and Burton NHS Foundation Trust

In today's healthcare system, we are faced with the challenge of controlling costs whilst improving quality. In order to do this, clinical and financial professionals need to work collaboratively to examine both outcomes and costs to derive the best course of action.

This session aims to tackle this head on through a series of interactive discussions about the reality of collaboration, to support those hoping to implement change on the ground. The session will conclude with a facilitated debate about how we can embed value in our day jobs and guide those around us.

D: Waste Reduction Programme – The Leeds Improvement Method (LIM)

Jonny Gamble, Associate Director of Finance and **Richard Norman**, Head of Programme Management Office, Leeds Teaching Hospitals NHS Trust

In 2015, Leeds Teaching Hospitals was one of the four Trusts selected Nationally to work with world renowned Virginia Mason Institute to create and sustain a 'lean' culture of continuous improvement.

In this session, you will hear how the lessons from this journey have been taken to create a programme that ensures Leeds continues to provide the highest quality care for patients while reducing waste and getting the best value for public money. Jonny and Richard will explain how the team has successfully aligned the programme with the trusts Cost Improvement Programme (CIP) to form the Waste Reduction Programme and will describe the benefits to both patients and the trusts financial position.