



Chair, Non Executive Director and Lay Member Faculty
Delivering strong governance through collaboration



Chair, Non-Executive Director and Lay Member Faculty Forum

10 October 2019
110 Rochester Row, London

This forum is a unique place where Chairs, Non-Executives and Lay Members from all NHS organisations, can come together. Learning more about current finance and governance related issues from one another and expert speakers. This forum will have a focus on leadership, NHS finance, GIRFT as well as governance and audit.

Provisional Programme

09:00 **Registration, coffee & networking**

10:00 **Chair's welcome and introduction**

Barbara Gregory, *Non-executive director, Somerset Partnership NHS Trust & Chair of the HFMA Chair, Non-executive director & lay member network*

10:05 **Health in all local industrial strategies**

Michael Wood, *Head of Health Economic Partnerships, NHS Confederation*

Following the recent publication of the briefing "[Health in all Local Industrial Strategies?](#)" which outlines the benefits for the NHS of engaging with the development of Local Industrial Strategies. These will focus on long-term priorities for investment across a range of important areas including skills, infrastructure, innovation, and economic and inclusive growth.

Michael will also discuss with delegates his wider role as a support to NHS organisations and ICSs to understand their economic and social impact in the local economy and to engage with local economic leaders. This session will explore how you can utilise your role to engage with the increasing number of financial and policy decisions which affect local economies. As well as discussing with delegates how to maximise their influence at both a local and system level.

11:05 **Coffee & networking**

11:30 **Harvesting the power of internal audit & risk in focus**
Liz Sandwith CFIIA, Chief Professional Practice Advisor, The IIA

Liz Sandwith is the Chief Professional Practice Advisor for the Chartered IIA, her background, across 30+ years, is firmly embedded in the Internal Audit, Risk and Governance worlds, she has worked for a number of organisations in both the public and private sector including Bupa, Channel 5, as well as a number of Local Authorities helping develop risk management and control awareness.

The annual Risk in Focus 2020 report is the result of a collaborative effort between seven European institutes of internal auditors in France, Germany, Italy, the Netherlands, Spain, Sweden and the UK and Ireland and is to be published in early September, Liz will share the key areas of focus from the report to delegates, specifically with internal audit members and audit leaders.

Liz will also, using the Risk in Focus 2020 Report, highlight the top 10 risks facing organisations and, facing internal auditors in the following 12 months. This session will certainly be useful to members and aligns with the output from the research as part of the internal audit annual programme of work.

12:30 **Lunch & networking**

13:30 **Addressing the Gender Pay Gap, the underlying causes**
John Appleby, Director of Research and Chief Economist, Nuffield Trust. Laura Schleppey, Research Analyst, Nuffield Trust

It was revealed in data published by NHS organisations, as part of a 2017 amendment to the Equality Act (2010), that approximately 9 out of 10 NHS organisations in England had a median hourly pay gap that favoured men.

Following this the Nuffield Trust launched their own independent review to investigate and address the key question of what accounts for gaps in pay?

John and Laura will join delegates today to summarise and share the findings from their recently published report which draws upon data from the NHS Electronic Staff Record (ESR). They will also be highlighting areas for further research, taking into consideration not just pay gaps based on gender but also ethnicity and disability.

14:30 **Coffee & networking**

15:00 **How Chairs & Non-Executives can lead change by Getting it Right First Time**
Professor Timothy Briggs CBE, Getting it Right First Time, Chair, Director of Strategy and External Affairs, Consultant Orthopaedic Surgeon, RNOH & National Director for Clinical Improvement NHSI/NHSE

Delivered in partnership with NHS Improvement and the Royal National Orthopaedic Hospital NHS Trust, the GIRFT programme is a data driven collaboration that has a clear emphasis on quality improvement, clinical engagement and better outcomes for patients. Designed to improve the quality of care within the NHS by reducing unwarranted variations, GIRFT has already extended to over 35 specialities and has produced real gains in procurement, productivity and quality.

In January 2016, 71 of the 142 orthopaedic units in England had already started to identify savings of between £20 million and £30 million after an initial GIRFT visit. The programme

now aims to save around £1.4 billion per year by 2020/2. In this session, Professor Tim Briggs, will join us to:

- give an update on the GIRFT programme
- discuss how national bodies can set realistic savings targets
- detail how GIRFT must be led by the non-executive board as well as the executive board

16:00 **Chair's summary & close**

